



**CITY COUNCIL ACTION**

06/08/2020 20-183 As Am

Council Meeting Date: 06/08/2020

Item No: 20-183 As Amended

Responsible Dept: City Manager

Requested Action: Resolve

Map/Lot: N/A

**Title, Resolve**

Appropriation for Municipal Year 2021

**Summary**

The appropriation resolve for Municipal Year 2021 is presented at this meeting for First Reading. This Resolve is based on the City Manager's recommended budget as presented to the City Council on April 13, 2020. A number of changes and adjustments may be made prior to final adoption and any and all changes will be incorporated into an Amended FY 2021 Budget Resolve, which is scheduled to be included in the Council Agenda for June 22, 2020.

**Committee Action**

Committee: Council Workshop  
Action: Recommend for passage

Meeting Date:  
For: Against:

**Staff Comments & Approvals**

This item will need to be amended by substitution on June 22, 2020 to reflect all changes adopted by the City Council since the initial budget submission.

City Manager

City Solicitor

Finance Director

**Introduced for:** First Reading



Date: 06/08/2020

Item No: 20-183

Assigned to Councilor: Hawes

Appropriation for Municipal Year 2021

Be it Resolved by the City Council of the City of Bangor that,

THAT the sum of One-hundred six million, nine hundred sixty-six thousand, eight hundred and ninety-one dollars (\$106,966,891) is hereby appropriated in the General Fund for the Municipal Year 2021 in accordance with the schedule of appropriations attached hereto; and

BE IT FURTHER RESOLVED THAT in addition to such other revenues as are estimated to be available to meet the above appropriations including the Homestead and Business Equipment Tax Exemption reimbursement, the sum of Sixty-one million, eight hundred ninety-eight thousand, three hundred and eighty dollars (\$61,898,380) be raised by assessment upon the estates of the inhabitants of the City of Bangor and upon the estates of non-resident proprietors within said City for the present Municipal Year; and

BE IT FURTHER RESOLVED THAT the list of tax assessment upon the estates in Bangor for all City taxes, together with all assessments and charges made under the provisions of the Maine Revised Statutes annotated, Title 30A, Section 3406 and 3442 to 3445 inclusive, and the City's due proportion of the County Tax, in the amount of Three million, eight hundred forty-nine thousand, two hundred and sixty-four dollars (\$3,849,264) for the period of July 1, 2020 through June 30, 2021, shall be committed by the Assessor to the Tax Collector and one-half of said taxes shall be due and payable on the 15th day of September, 2020 with the remaining one-half of said taxes due and payable on the 15th day of March, 2021; and

BE IT FURTHER RESOLVED THAT interest at the maximum State approved rate of 8% per annum for 2020 shall be collected on the first half of said taxes from September 16, 2020, if not voluntarily paid to the Finance Director on or before September 15, 2020; and

BE IT FURTHER RESOLVED THAT interest at the maximum State approved rate of 8% per annum for 2020 shall be collected on the second half of said taxes from March 16, 2021, if not voluntarily paid to the Finance Director on or before March 15, 2021; and

BE IT FURTHER RESOLVED THAT in each case, said interest shall be added to and become a part of said taxes; and

**BE IT FURTHER RESOLVED THAT** in the event a taxpayer pays an amount in excess of that finally assessed the overpayment shall be repaid to the taxpayer with interest from the date of the payment to the date of the refund at an interest rate of 4.00%; provided that, however, the Tax Collector is authorized to apply any overpayment as prepayment of taxes not yet committed with an interest rate of 0.00% on the prepayment; and

**BE IT FURTHER RESOLVED THAT** the Tax Collector shall apply all tax payments to the oldest balance due on that account regardless of any instructions the taxpayer may give. If, however, a tax lien has matured, the Tax Collector may not accept payment on that account unless a workout agreement is in place or approval has been granted by the Finance Committee of the Council to accept payment or the taxpayer signs a partial payment waiver form. If a taxpayer has more than one tax account, any payment shall be applied to the oldest balance due unless the taxpayer specifies the account against which the payment is to be applied; and

**BE IT FURTHER RESOLVED THAT** the Tax Collector shall apply all sewer/stormwater payments to the oldest stormwater balance due on that account first and then to the oldest sewer balance due on that account regardless of any instructions the owner may give. If, however, a sewer lien has matured, the Tax Collector may not accept payment on that account unless a workout agreement is in place or approval has been granted by the Finance Committee of the Council to accept payment or the owner signs a partial payment waiver form. If an owner has more than one sewer/stormwater account, any payment shall be applied to the oldest balance due unless the owner specifies the account against which the payment is to be applied; and

**BE IT FURTHER RESOLVED THAT** the Appropriation for Municipal Year 2021 for the following Enterprise Funds is hereby authorized and approved by the Bangor City Council in accordance with the schedule of appropriations and revenues attached hereto: the Airport Fund, the Sewer Fund, the Storm Water Utility Fund, the Bass Park Fund, the Parking Fund, the Golf Course, and the Economic Development Fund; and

**BE IT FURTHER RESOLVED THAT** the Council hereby formally appropriates any cash contributions received during this budget year to the appropriate Department and purpose for which such contribution has been made and, where such contribution is equal to or less than \$10,000, such appropriation will become effective upon formal Council action to accept such contribution; and

**BE IT FURTHER RESOLVED THAT** the Council hereby authorizes the City Manager to implement a two percent (2.00%) general pay adjustment to the City Pay Plan for eligible non-unionized employees effective for the first full pay period ending July 4, 2020; and

**BE IT FURTHER RESOLVED THAT** the Council hereby authorizes the City Manager to execute an agreement with ICMA-RC to increase the City contribution by .5% for non-unionized employees; and

**BE IT FURTHER RESOLVED THAT** the Council hereby formally appropriates any grants from the State of Maine or the Government of the United States of America received during this budget year where such grant is equal to or less than \$25,000, such appropriation to become effective upon formal Council action to accept such grant; and

**BE IT FURTHER RESOLVED THAT** the Council hereby formally appropriates any insurance proceeds received during this budget year to the appropriate Department for the purpose of repairing or replacing the damaged property, said appropriation to become effective upon receipt of funds; and

**BE IT FURTHER RESOLVED THAT** any unexpended funds remaining within the Assessing Department FY 2020 budget for legal and appraisal costs are hereby carried forward to FY 2021 to fund similar services related to the appeal of assessments in FY 2021; and

**BE IT FURTHER RESOLVED THAT** any unexpended funds remaining within the Election Division FY 2020 budget are hereby carried forward to FY 2021 for the purposes of providing the necessary funding to pay for the cost associated with the election that was rescheduled due to the pandemic from June 2020 to July 2020; and

**BE IT FURTHER RESOLVED THAT** \$8,000 of unexpended Planning Division FY 2020 budget are hereby carried forward to FY 2021 to partially fund the local share of a Maine Historic Preservation grant; and

**BE IT FURTHER RESOLVED THAT** the \$7,500 contribution to the 4<sup>th</sup> of July Corporation is hereby carried forward to FY 2021 as the events and celebration were postponed to the fall of 2020 due to the pandemic; and

**BE IT FURTHER RESOLVED THAT** the sum of \$104,993.56 is hereby appropriated from the General Fund Unassigned Fund Balance in order to forgive the American Folk Festival debt as authorized by Council Order 20-045.

**Estimated General Fund  
Municipal Property Tax Rate Calculation  
2020 and 2021**

	FY 20	FY 21	\$ Change	% Change
City Expenses				
Operating Expenses	47,985,439	49,163,072	1,177,633	2.5%
Capital Expenses	1,070,410	1,102,090	31,680	3.0%
Debt Service/TIF	4,188,840	3,936,441	(252,399)	-6.0%
Pension Obligation Debt Service	2,532,480	2,589,039	56,559	2.2%
Voter Approved Debt Service	216,375	213,375	(3,000)	-1.4%
Total City Expenses	55,993,544	57,004,017	1,010,473	1.8%
School Expenses				
Operating Expenses	47,056,929	48,552,874	1,495,945	3.2%
Debt Service	1,410,000	1,410,000	-	0.0%
Total School Expenses	48,466,929	49,962,874	1,495,945	3.1%
Total Expenses	104,460,473	106,966,891	2,506,418	2.4%
Less: Non- Tax Revenues				
City	28,624,989	29,434,408	809,419	2.8%
School	22,406,044	23,674,153	1,268,109	5.7%
Total Non-Tax Revenues	51,031,033	53,108,561	2,077,528	4.1%
Proposed Tax Levy				
City	27,368,555	27,569,609	201,054	0.7%
School	26,060,885	26,288,721	227,836	0.9%
County	3,789,778	3,849,264	59,486	1.6%
Overlay	340,000	380,000	40,000	11.8%
Total Tax Levy	57,559,218	58,087,594	528,376	0.9%
Total Assessed Value	2,895,021,400	2,947,957,700	52,936,300	1.8%
Less Downtown DD	146,433,800	164,258,000	17,824,200	12.2%
Less Homestead	97,471,700	122,939,000	25,467,300	26.1%
Less BETE Exempt	149,001,700	156,557,800	7,556,100	5.1%
Net Available Taxable Assessed Value	2,502,114,200	2,504,202,900	2,088,700	0.1%
Proposed Tax Rate				
City ( Including Overlay)	11.07	11.16	0.09	0.8%
School	10.42	10.50	0.08	0.8%
County	1.51	1.54	0.03	1.8%
Total	23.00	23.20	0.20	0.9%

## EXPENDITURE SUMMARY

		<b>FY 20</b>	<b>FY 21</b>
City			
	Operating	47,985,439	49,163,072
	Capital	1,070,410	1,102,090
	Debt Service/TIF	4,188,840	3,936,441
	Pension Obligation Debt	2,532,480	2,589,039
	Voter Approved Debt Service	216,375	213,375
	Subtotal	55,993,544	57,004,017
School			
	Operating	47,056,929	48,552,874
	Debt Service	1,410,000	1,410,000
	Subtotal	48,466,929	49,962,874
Enterprise Funds			
	Airport	17,921,494	17,513,778
	Sewer	9,391,899	9,385,091
	Stormwater	1,391,176	1,717,096
	Bass Park	5,989,130	5,284,585
	Parking	980,392	1,003,831
	Golf Course	704,357	718,058
	Economic Development	540,031	545,601
	Subtotal	36,918,479	36,168,040
County		3,789,778	3,849,264
	Total	145,168,730	146,984,195

**LD 1 Limit Calculation - FY 2021**

**2019-2020 Base Municipal Commitment**

2019-2020 Tax for Commitment	26,816,364
2019-2020 County Tax	3,789,778
2019-2020 TIF Financing Plan Amount	552,191
2019-2020 School Appropriations	26,060,885
2019-2020 Overlay	340,000
	<u>57,559,218</u>

<u>FY2018-19 Base Municipal Commitment</u>	<u>26,816,364</u>
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**Calculate Growth Limitation Factor**

Total Taxable Value First Assessed on 4/1/2019	61,700,000
Total Taxable Valuation (less Homestead/BETE Exemption)	2,709,748,863
Property Growth Factor	0.0228
Average Real Personal Income Growth	0.0289
	<u>1.0517</u>

**Calculate Net New State Funds**

FY2018-19 Municipal Revenue Sharing	2,554,332
Multiply by Growth Limitation Factor	2,686,313
FY2019-20 Estimated Municipal Revenue Sharing	3,000,000
Enter Any Necessary Adjustments due to Last Year's Net New Fund Calc	-
	<u>313,687</u>

**Calculate Base Municipal Commitment Limit**

<u>FY2020-21 Base Limit x Growth Limitation Factor</u>	(a)	<u>33,700,575</u>
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**Levy Limit Proof**

Base Municipal Commitment Limit	(b)	27,569,609
2020-2021 TIF Financing Plan Amount (included in base)		(504,973)

		<u>27,064,636</u>
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<b>Over/(Under) Levy Limit</b>	(b) - (a)	<u>(6,635,939)</u>
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## GENERAL FUND

TITLE	2020	2021
<b>ESTIMATED REVENUE</b>		
REAL PROPERTY TAXES	56,462,290	57,585,340
PERSONAL PROPERTY TAXES	4,475,809	4,313,040
OVERLAY	(340,000)	(380,000)
DOWNTOWN DD TIF	(3,378,881)	(3,810,786)
PROPERTY TAXES	57,219,218	57,707,594
PAYMENT IN LIEU OF TAXES	300,740	288,702
PENALTIES & INT ON TAXES	200,000	200,000
AUTO EXCISE TAX	6,400,000	6,000,000
BOAT EXCISE TAX	14,500	14,500
AIRPLANE EXCISE TAX	1,000	1,000
OTHER TAXES & PENALTIES	6,916,240	6,504,202
VICTUALERS	82,000	68,000
LIQUOR LICENSES	11,500	10,000
INNKEEPERS	14,000	14,500
MOBILE HOME LICENSES	2,400	1,500
SECOND HAND DEALERS	4,000	4,000
DEALERS OLD GOLD & SILVER	1,000	1,000
TAXI DRIVERS	10,000	9,000
TAXI CABS	6,000	6,000
EXPLOSIVES & FLAMMABLE MATERIALS	7,500	7,500
BOWLING	325	350
THEATRE	675	1,000
AMUSEMENT - DEVICES & PERMITS	10,000	10,000
DANCING	675	1,000
MARRIAGE LICENSE	9,000	9,000
BUILDING PERMITS	300,000	290,000
PLUMBING PERMITS	15,000	17,000
ELECTRICAL PERMITS	50,000	70,000
OIL BURNER PERMITS	12,000	9,600
MISCELLANEOUS PERMITS	40,000	32,000
MISCELLANEOUS LICENSES	25,000	25,000
STREET OPENING PERMITS	10,668	11,668
LICENSES & PERMITS	611,743	598,118

## GENERAL FUND

TITLE	2020	2021
DOG IMPOUND FEES	4,500	4,500
ORDINANCE FINES	500	500
FALSE ALARM FEES	15,000	15,000
LAND USE FINES	-	-
MISCELLANEOUS	2,000	2,000
FINES, FORFEITS & PENALTIES	22,000	22,000
RENTS	255,500	171,500
FRANCHISE FEES	330,000	350,000
CONCESSIONS	500	500
TOWING CONTRACT	22,300	22,300
INTEREST ON INVESTMENT	300,000	300,000
NSF FEES	500	500
USE OF MONEY & PROPERTY	908,800	844,800
OPERATING DIRECT	179,284	179,000
CARES FUNDING	-	1,966,940
OPERATING INDIRECT	776,000	-
PREVENT MAIN INDIRECT	455,000	-
CAPITAL DIRECT	40,000	-
OPERATING DIRECT	101,109	101,109
HEALTH NURSING SUBSIDY	66,740	127,778
REVENUE SHARING	3,570,000	3,379,600
SNOWMOBILE REGISTRATION	3,000	3,000
MEMA REIMBURSEMENTS	20,000	10,000
GENERAL ASSISTANCE	1,240,750	1,140,440
HOMESTEAD EXEMPTION	1,404,202	1,996,529
BETE EXEMPT REIMBURSEMENT	2,040,085	2,230,135
OTHER STATE	25,000	26,200
INTERGOVERNMENTAL	19,124,044	20,252,153
HAMPDEN	94,733	94,733
BREWER	216,475	216,475
VOOT	387,153	387,153
INTERGOVERNMENTAL	29,743,575	32,111,245
RECORDING DOCUMENTS	1,800	1,100

## GENERAL FUND

TITLE	2020	2021
VITAL STATISTICS	112,000	105,000
NOTARY & DEDIMUS	6,000	6,000
COPYING	12,000	12,000
SAFETY	1,000	1,000
SALE OF LOTS	3,000	4,200
BURIALS	15,525	15,725
AMBULANCE	2,000,000	1,800,000
FARES	670,000	427,500
ADA	144,000	-
ADVERTISING	62,500	42,500
DOG LICENSE FEES	12,000	12,000
HUNT & FISH LICENSE FEES	1,400	1,300
QUITCLAIM FEES	2,500	2,500
IFW AGENT FEES	1,700	1,700
AUTO REGISTRATION FEES	63,000	63,000
FINGERPRINTING FEES	700	700
WITNESS FEES	6,500	6,500
ZONING LETTER FEES	2,000	2,000
CLINIC FEES	120,000	120,000
INSPECTION FEES	500	500
LICENSING FEES COMMERCIAL	1,001	1,140
SOLID WASTE DISPOSAL FEE	1,538,361	1,450,200
MAINTENANCE FEES	9,660	9,660
REIMBURSEMENTS	149,487	9,141
PROCESSING FEES	40,000	40,000
CITY WIDE OVERHEAD	87,000	82,000
POSTAGE	25	25
REFUNDS	81,000	81,500
CHARGES FOR SERVICES - SOFTBALL	34,000	34,000
CHARGES FOR SERVICES - CANOE RACE	20,000	20,000
CHARGES FOR SERVICES - FATHER/DAUGHTER DANCE	14,800	14,800
CHARGES FOR SERVICES - SOCCER	16,000	14,000
DAILY ADMISSIONS	36,000	21,600
SEASON PASSES	4,000	2,400
SWIM LESSONS	9,000	5,400
HOURLY RENTALS	1,200	1,200
KIDS CAVE	325,750	355,000

**GENERAL FUND**

TITLE	2020	2021
CHARGES FOR SERVICES	2,172,000	2,262,600
CHARGES FOR SERVICES - BANGOR HOUSING AUTHORITY	50,086	50,086
CHARGES FOR SERVICES - MDEA	190,000	190,000
CHARGES FOR SERVICES - DOWNTOWN PARTNERSHIP	30,000	42,026
MISCELLANEOUS	170,025	188,575
OUTSIDE ASSIGNMENTS	358,069	372,889
SERVICES DOWNTOWN DEVELOPMENT	10,000	10,000
WARRANTY PAYMENTS	10,000	10,000
SERVICE CHARGES - AIRPORT	419,580	432,167
SERVICE CHARGES - SEWER	166,352	171,343
SERVICE CHARGES - GOLF	30,450	31,360
SWEEPING CHARGES - SEWER	34,610	35,647
SWEEPING CHARGES - STORMWATER	70,266	72,375
COMMUNITY DEVELOPMENT BLOCK GRANT	100,012	57,850
GRANTS	203,350	223,100
CAPITAL IMPROVEMENT FUND	626,303	668,243
AIRPORT	547,523	595,014
SEWER	356,127	322,878
STORMWATER UTILITY	139,566	80,552
BASS PARK	74,000	40,100
PARKING	52,266	47,675
GOLF COURSE	37,115	41,815
ECONOMIC DEVELOPMENT FUND	4,586	2,500
PARK WOODS COMPLEX	1,500	-
CHARGES FOR SERVICES	11,459,195	10,716,086
TRANSFER FROM UNDESIGNATED FUND BALANCE	1,250,000	956,610
TRANSFER FROM PERPETUAL CARE FEES	20,000	20,000
TRANSFER FROM ADOPT A PARK	7,000	7,000
OPERATING TRANSFERS	1,277,000	983,610
TRANSFER FROM WORKERS COMP - CITY	7,480	-
TRANSFER FROM ASSIGNED FUND BALANCE	-	1,250,000
DESIGNATED FUND BALANCE	7,480	1,250,000
CONTRIBUTIONS	27,500	2,500
INSURANCE SETTLEMENTS	27,500	35,000

**GENERAL FUND**

TITLE	2020	2021
SALE OF ASSETS	25,000	35,500
SALE OF SALVAGE	5,000	5,500
OTHER	85,000	78,500
<b>TOTAL ESTIMATED REVENUE</b>	<b>108,250,251</b>	<b>110,816,155</b>
SALARIES & FRINGES	20,101	20,141
SUPPLIES	3,500	4,160
CONTRACTUAL SERVICES	8,050	7,350
INTERFUND CHARGE/TRANSF	2,900	2,900
CITY COUNCIL	34,551	34,551
SALARIES & FRINGES	324,394	366,440
SUPPLIES	2,565	2,610
CONTRACTUAL SERVICES	33,370	35,320
INTERFUND CHARGE/TRANSF	4,000	4,000
CITY CLERK	364,329	408,370
SALARIES & FRINGES	29,446	40,178
SUPPLIES	2,550	2,700
CONTRACTUAL SERVICES	22,950	26,650
INTERFUND CHARGE/TRANSF	20,800	19,150
OUTLAY	1,050	-
ELECTIONS	76,796	88,678
SALARIES & FRINGES	355,117	331,856
SUPPLIES	3,485	3,540
CONTRACTUAL SERVICES	36,713	34,625
INTERFUND CHARGE/TRANSF	3,200	2,900
ASSESSING	398,515	372,921
SALARIES & FRINGES	268,908	269,850
SUPPLIES	3,600	3,700
CONTRACTUAL SERVICES	5,157	5,735
INTERFUND CHARGE/TRANSF	1,000	750

**GENERAL FUND**

TITLE	2020	2021
LEGAL	278,665	280,035
GOVERNANCE	1,152,856	1,184,555
SALARIES & FRINGES	384,183	406,173
SUPPLIES	2,450	2,450
CONTRACTUAL SERVICES	9,948	13,648
INTERFUND CHARGE/TRANSF	1,200	1,200
CITY MANAGER	397,781	423,471
SALARIES & FRINGES	85,239	85,862
SUPPLIES	23,630	26,500
CONTRACTUAL SERVICES	33,548	37,380
INTERFUND CHARGE/TRANSF	-	90
OUTLAY	200	-
CREDITS	(55,000)	(86,000)
CENTRAL SERVICES	87,617	63,832
SALARIES & FRINGES	148,820	180,229
SUPPLIES	3,000	2,000
CONTRACTUAL SERVICES	20,538	16,188
INTERFUND CHARGE/TRANSF	1,000	2,500
HUMAN RESOURCES	173,358	200,917
SALARIES & FRINGES	2,011,788	2,213,049
SUPPLIES	23,000	27,500
CONTRACTUAL SERVICES	374,800	224,075
UTILITIES	9,500	9,750
INTERFUND CHARGE/TRANSF	982,784	1,196,707
MISCELLANEOUS	200	200
DEBT SERVICE	62,769	66,422
OUTLAY	60,193	72,500
CREDITS	(21,806)	(22,841)
COMMUNITY CONNECTOR	3,503,228	3,787,362
SALARIES & FRINGES	69,577	78,994
CONTRACTUAL SERVICES	4,100	4,387

## GENERAL FUND

TITLE	2020	2021
INTERFUND CHARGE/TRANSF	70,500	65,000
DEBT SERVICE	2,615	2,693
CREDITS	21,806	22,829
BLACK BEAR EXPRESS	168,598	173,903
EXECUTIVE	4,330,582	4,649,485
SALARIES & FRINGES	506,623	513,391
SUPPLIES	1,400	3,800
CONTRACTUAL SERVICES	36,783	36,610
INTERFUND CHARGE/TRANSF	4,210	2,845
FINANCIAL SERVICES	549,016	556,646
SALARIES & FRINGES	64,958	66,444
SUPPLIES	6,400	7,450
CONTRACTUAL SERVICES	112,155	118,332
UTILITIES	93,679	94,559
INTERFUND CHARGE/TRANSF	8,500	7,200
MISCELLANEOUS	300	200
CREDITS	(28,090)	(28,090)
CITY HALL	257,902	266,095
SALARIES & FRINGES	301,922	301,689
SUPPLIES	61,750	62,000
CONTRACTUAL SERVICES	509,792	537,350
INTERFUND CHARGE/TRANSF	1,500	1,000
MISCELLANEOUS	16,800	28,300
CREDITS	(702,575)	(744,188)
WORKER'S COMPENSATION	189,189	186,151
SALARIES & FRINGES	443,259	444,885
SUPPLIES	11,450	11,450
CONTRACTUAL SERVICES	240,900	235,700
INTERFUND CHARGE/TRANSF	375	375
OUTLAY	20,000	30,000
INFORMATION SERVICES	715,984	722,410

**GENERAL FUND**

TITLE	2020	2021
INSURANCE	156,825	195,600
SALARIES & FRINGES	266,978	270,127
SUPPLIES	5,500	6,000
CONTRACTUAL SERVICES	117,412	120,154
INTERFUND CHARGE/TRANSF	5,700	6,400
MISCELLANEOUS	17,500	17,500
CREDITS	(15,000)	(15,000)
TREASURY	398,090	405,181
FINANCE	2,267,006	2,332,083
SALARIES & FRINGES	253,687	227,694
SUPPLIES	3,500	3,500
CONTRACTUAL SERVICES	25,141	30,964
INTERFUND CHARGE/TRANSF	1,700	1,000
PLANNING	284,028	263,158
SALARIES & FRINGES	315,341	354,151
SUPPLIES	2,500	2,500
CONTRACTUAL SERVICES	68,905	68,708
INTERFUND CHARGE/TRANSF	650	1,000
ECONOMIC DEVELOPMENT	387,396	426,359
SALARIES & FRINGES	646,589	648,874
SUPPLIES	7,050	6,600
CONTRACTUAL SERVICES	17,020	20,350
INTERFUND CHARGE/TRANSF	24,306	26,706
CODE ENFORCEMENT	694,965	702,530
BUSINESS & ECONOMIC DEVELOPMENT	1,366,389	1,392,047
SALARIES & FRINGES	332,307	337,587
SUPPLIES	975	975
CONTRACTUAL SERVICES	17,632	17,632
INTERFUND CHARGE/TRANSF	350	350
ADMINISTRATION	351,264	356,544
SALARIES & FRINGES	101,696	105,248
SUPPLIES	21,200	21,200
CONTRACTUAL SERVICES	47,821	47,821
UTILITIES	121,907	122,151

**GENERAL FUND**

TITLE	2020	2021
INTERFUND CHARGE/TRANSF	4,500	4,500
BUILDING OPERATIONS & MAINTENANCE	<u>297,124</u>	<u>300,920</u>
SALARIES & FRINGES	5,214,470	5,115,438
SUPPLIES	96,505	96,505
CONTRACTUAL SERVICES	162,435	174,085
UTILITIES	500	500
INTERFUND CHARGE/TRANSF	205,081	200,353
OUTLAY	6,900	6,900
CREDITS	(91,620)	(91,620)
PATROL	<u>5,594,271</u>	<u>5,502,161</u>
SALARIES & FRINGES	77,243	77,662
SUPPLIES	450	450
CONTRACTUAL SERVICES	80,150	82,800
ANIMAL CONTROL	<u>157,843</u>	<u>160,912</u>
SALARIES & FRINGES	1,359,065	1,410,747
SUPPLIES	6,500	6,500
CONTRACTUAL SERVICES	45,977	55,777
UTILITIES	200	200
INTERFUND CHARGE/TRANSF	40,460	41,186
MISCELLANEOUS	2,550	2,550
OUTLAY	-	-
DETECTIVE/IDENTIFICATION	<u>1,454,752</u>	<u>1,516,960</u>
SALARIES & FRINGES	2,001,415	2,196,865
SUPPLIES	54,950	54,950
CONTRACTUAL SERVICES	161,467	162,467
INTERFUND CHARGE/TRANSF	28,560	28,325
SERVICES	<u>2,246,392</u>	<u>2,442,607</u>
POLICE	<u>10,101,646</u>	<u>10,280,104</u>
SALARIES & FRINGES	331,408	336,803
SUPPLIES	8,400	8,500
CONTRACTUAL SERVICES	120,902	122,702
INTERFUND CHARGE/TRANSF	4,500	-
ADMINISTRATION	<u>465,210</u>	<u>468,005</u>
SUPPLIES	11,700	12,300
CONTRACTUAL SERVICES	48,700	52,700

**GENERAL FUND**

TITLE	2020	2021
UTILITIES	100,300	100,777
INTERFUND CHARGE/TRANSF	5,000	5,000
MISCELLANEOUS	800	500
OUTLAY	13,000	13,000
BUILDING MAINTENANCE	179,500	184,277
SALARIES & FRINGES	8,116,405	8,029,528
SUPPLIES	186,700	190,800
CONTRACTUAL SERVICES	1,127,108	1,136,575
UTILITIES	600	600
INTERFUND CHARGE/TRANSF	2,800	2,300
MISCELLANEOUS	1,000	1,000
CREDITS	(8,000)	-
FIRE FIGHTING	9,426,613	9,360,803
SALARIES & FRINGES	75,834	77,078
SUPPLIES	96,000	96,000
CONTRACTUAL SERVICES	96,325	50,200
UTILITIES	50,000	50,000
INTERFUND CHARGE/TRANSF	47,600	47,600
EQUIPMENT OPERATIONS & MAINTENANCE	365,759	320,878
SALARIES & FRINGES	252,880	242,658
SUPPLIES	10,900	10,900
CONTRACTUAL SERVICES	6,700	6,700
INTERFUND CHARGE/TRANSF	2,000	2,000
FIRE PREVENTION	272,480	262,258
FIRE	10,709,562	10,596,221
SALARIES & FRINGES	636,301	650,214
SUPPLIES	7,500	9,000
CONTRACTUAL SERVICES	90,130	93,718
INTERFUND CHARGE/TRANSF	3,900	5,350
MISCELLANEOUS	2,000	-
OUTLAY	2,000	-
ADMINISTRATION	741,831	758,282
SUPPLIES	333,500	295,500
CONTRACTUAL SERVICES	1,418,500	1,428,500
UTILITIES	20,500	20,500
GENERAL ASSISTANCE	1,772,500	1,744,500

**GENERAL FUND**

TITLE	2020	2021
SALARIES & FRINGES	165,401	249,548
SUPPLIES	1,150	1,150
CONTRACTUAL SERVICES	5,357	19,099
PUBLIC HEALTH NURSING	<u>171,908</u>	<u>269,797</u>
SALARIES & FRINGES	159,500	189,059
SUPPLIES	11,125	11,275
CONTRACTUAL SERVICES	16,896	15,520
INTERFUND CHARGE/TRANSF	300	500
MISCELLANEOUS	200	200
IMMUNIZATION	<u>188,021</u>	<u>216,554</u>
HEALTH & COMMUNITY SERVICES	<u>2,874,260</u>	<u>2,989,133</u>
SALARIES & FRINGES	142,658	154,542
SUPPLIES	2,200	2,200
CONTRACTUAL SERVICES	10,900	10,900
INTERFUND CHARGE/TRANSF	1,200	1,200
ADMINISTRATION	<u>156,958</u>	<u>168,842</u>
SALARIES & FRINGES	252,852	251,436
SUPPLIES	42,400	42,600
CONTRACTUAL SERVICES	128,950	132,250
UTILITIES	33,258	33,258
INTERFUND CHARGE/TRANSF	2,400	10,900
RECREATION GENERAL	<u>459,860</u>	<u>470,444</u>
SALARIES & FRINGES	86,695	81,190
SUPPLIES	12,250	12,250
CONTRACTUAL SERVICES	5,000	5,000
UTILITIES	26,651	26,651
INTERFUND CHARGE/TRANSF	1,000	1,000
SWIMMING POOLS	<u>131,596</u>	<u>126,091</u>
SALARIES & FRINGES	117,795	60,563
SUPPLIES	13,500	3,700
CONTRACTUAL SERVICES	14,500	12,400
SUMMER RECREATION	<u>145,795</u>	<u>76,663</u>
SALARIES & FRINGES	13,948	14,946
SUPPLIES	1,500	1,500

**GENERAL FUND**

TITLE	2020	2021
CONTRACTUAL SERVICES	13,610	13,610
UTILITIES	16,533	18,228
INTERFUND CHARGE/TRANSF	30,500	30,500
<b>WATERFRONT</b>	<b>76,091</b>	<b>78,784</b>
SALARIES & FRINGES	482,742	509,883
SUPPLIES	83,150	83,700
CONTRACTUAL SERVICES	47,522	52,222
UTILITIES	104,523	104,523
INTERFUND CHARGE/TRANSF	95,210	86,808
CREDITS	(92,400)	(92,400)
<b>PARKS MAINTENANCE</b>	<b>720,747</b>	<b>744,736</b>
SALARIES & FRINGES	152,787	157,306
SUPPLIES	24,500	24,500
CONTRACTUAL SERVICES	17,500	18,000
UTILITIES	69,192	69,192
INTERFUND CHARGE/TRANSF	1,800	2,900
CREDITS	(24,000)	(24,000)
<b>SAWYER ARENA</b>	<b>241,779</b>	<b>247,898</b>
SALARIES & FRINGES	22,476	23,451
SUPPLIES	10,500	10,500
CONTRACTUAL SERVICES	11,500	11,500
UTILITIES	38,523	38,523
INTERFUND CHARGE/TRANSF	1,800	4,700
<b>PARKS &amp; REC CENTER</b>	<b>84,799</b>	<b>88,674</b>
SALARIES & FRINGES	184,174	197,409
SUPPLIES	18,250	18,250
CONTRACTUAL SERVICES	37,650	37,650
<b>KIDS CAVE</b>	<b>240,074</b>	<b>253,309</b>
<b>PARKS &amp; RECREATION</b>	<b>2,257,699</b>	<b>2,255,441</b>
SALARIES & FRINGES	703,288	695,541
SUPPLIES	10,550	7,550
CONTRACTUAL SERVICES	14,388	14,795
INTERFUND CHARGE/TRANSF	4,082	5,428
MISCELLANEOUS	33,269	37,089
OUTLAY	21,000	22,000
CREDITS	(5,000)	-

GENERAL FUND

TITLE	2020	2021
ENGINEERING	781,577	782,403
SALARIES & FRINGES	1,109,765	1,112,148
SUPPLIES	916,628	904,579
CONTRACTUAL SERVICES	247,955	249,893
UTILITIES	829,378	777,201
INTERFUND CHARGE/TRANSF	3,450	950
MISCELLANEOUS	925	1,000
OUTLAY	24,400	36,665
CREDITS	(2,701,897)	(2,767,532)
FLEET MAINTENANCE	430,604	314,904
SALARIES & FRINGES	535,540	550,968
SUPPLIES	146,273	152,503
CONTRACTUAL SERVICES	24,690	25,690
UTILITIES	258,461	201,111
INTERFUND CHARGE/TRANSF	122,230	101,200
MISCELLANEOUS	750	750
CREDITS	(30,000)	(30,000)
ELECTRICAL	1,057,944	1,002,222
SALARIES & FRINGES	516,440	529,191
SUPPLIES	10,532	9,909
CONTRACTUAL SERVICES	12,618	11,888
UTILITIES	50,023	52,774
INTERFUND CHARGE/TRANSF	11,587	7,846
OUTLAY	10,000	10,000
CREDITS	(8,400)	(9,800)
ADMINISTRATION	602,800	611,808
SALARIES & FRINGES	336,301	355,916
SUPPLIES	9,542	7,669
CONTRACTUAL SERVICES	36,070	40,970
UTILITIES	500	500
INTERFUND CHARGE/TRANSF	76,394	65,439
MISCELLANEOUS	200	200
FORESTRY	459,007	470,694
SALARIES & FRINGES	3,247,459	3,339,801
SUPPLIES	692,360	743,760
CONTRACTUAL SERVICES	175,687	173,787
INTERFUND CHARGE/TRANSF	1,091,235	1,104,587

**GENERAL FUND**

TITLE	2020	2021
MISCELLANEOUS	23,890	23,890
CREDITS	(80,600)	(91,000)
HIGHWAY	<u>5,150,031</u>	<u>5,294,825</u>
SALARIES & FRINGES	90,828	97,387
SUPPLIES	14,118	4,518
CONTRACTUAL SERVICES	67,930	68,680
UTILITIES	1,900	1,900
INTERFUND CHARGE/TRANSF	37,776	30,488
CEMETERIES	<u>212,552</u>	<u>202,973</u>
SUPPLIES	2,250	-
CONTRACTUAL SERVICES	2,759,818	2,819,104
INTERFUND CHARGE/TRANSF	23,000	32,000
SANITATION	<u>2,785,068</u>	<u>2,851,104</u>
SUPPLIES	-	-
CONTRACTUAL SERVICES	-	-
INTERFUND CHARGE/TRANSF	-	-
RECYCLING	<u>-</u>	<u>-</u>
PUBLIC SERVICES	<u>11,479,583</u>	<u>11,530,933</u>
CONTRACTUAL SERVICES	1,600	-
DEBT SERVICE	3,511,234	3,358,955
DEBT SERVICE	<u>3,512,834</u>	<u>3,358,955</u>
INTERFUND CHARGE/TRANSF	383,295	389,373
MISCELLANEOUS	329,111	344,659
TIFS	<u>712,406</u>	<u>734,032</u>
INTERFUND CHARGE/TRANSF	21,969	-
DEBT SERVICE	158,006	56,829
PICKERING SQ TIF	<u>179,975</u>	<u>56,829</u>
DEBT SERVICE & TIF	<u>4,405,215</u>	<u>4,149,816</u>
PENSION BONDS	<u>2,532,480</u>	<u>2,589,039</u>
GROUP LIFE	<u>33,600</u>	<u>32,400</u>
SALARIES & FRINGES	48,457	48,457

## GENERAL FUND

TITLE	2020	2021
CREDITS	(32,407)	(32,407)
UNEMPLOYMENT	16,050	16,050
FRINGE BENEFITS	2,582,130	2,637,489
TRANSFER TO CAPITAL	911,667	911,025
COUNTY TAX	3,789,778	3,849,264
LIBRARY	1,441,249	1,471,985
CONTRACTUAL SERVICES	35,350	35,350
MISCELLANEOUS	78,350	88,350
OTHER AGENCIES	113,700	123,700
CONTINGENCY	-	500,000
OTHER APPROPRIATIONS	6,256,394	6,855,974
SALARIES & FRINGES	38,969,476	39,598,213
SUPPLIES	8,087,453	8,954,661
DEBT SERVICE	1,410,000	1,410,000
EDUCATION	48,466,929	49,962,874
<b>TOTAL EXPENDITURES</b>	<b>108,250,251</b>	<b>110,816,155</b>

**AIRPORT**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
<b>ESTIMATED REVENUE</b>		
ADMINISTRATION	330,480	3,222,614
SECURITY/COMPLIANCE	20,000	20,000
AIRFIELD/GROUNDS MAINT	776,500	515,500
PETROLEUM/OILS/LUBRICAN	6,930,140	5,777,401
FACILITIES MAINTENANCE	2,706,460	2,037,657
BELOW WING-RAMP SERVICE	1,911,681	1,854,992
AIRLINE SERVICES	1,209,400	990,606
ABOVE WING-CUSTOMER SER	46,000	46,000
AIRCRAFT MECHANICS	80,400	95,400
EQUIPMENT MAINTENANCE	23,000	15,000
LEASED PROPERTIES	1,495,600	1,728,673
DEBT SERVICE	56,829	52,040
AIRPORT PARKING	2,335,000	1,157,895
<b>TOTAL</b>	<b>17,921,490</b>	<b>17,513,778</b>

**EXPENDITURE BUDGET**

SALARIES & FRINGES	844,957	859,769
SUPPLIES	15,000	11,427
CONTRACTUAL SERVICES	509,880	441,671
UTILITIES	-	-
INTERFUND CHARGE/TRANSF	424,566	430,936
MISCELLANEOUS	39,300	44,300
OUTLAY	16,500	-
ADMINISTRATION	1,850,203	1,788,103
SALARIES & FRINGES	426,667	357,732
SUPPLIES	13,100	12,400
CONTRACTUAL SERVICES	52,800	50,791
INTERFUND CHARGE/TRANSF	-	1,500
MISCELLANEOUS	2,000	2,000
OUTLAY	20,000	10,000
SECURITY/COMPLIANCE	514,567	434,423
SALARIES & FRINGES	459,157	463,060
SUPPLIES	4,200	2,260
CONTRACTUAL SERVICES	24,950	25,664
OUTLAY	-	-
DISPATCH	488,307	490,984

**AIRPORT**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
SALARIES & FRINGES	1,353,084	1,181,340
SUPPLIES	392,735	396,690
CONTRACTUAL SERVICES	72,595	120,441
UTILITIES	263,500	339,080
INTERFUND CHARGE/TRANSF	39,220	43,076
MISCELLANEOUS	4,500	1,200
OUTLAY	375,000	69,000
<b>AIRFIELD/GROUND MAINT</b>	<b>2,500,634</b>	<b>2,150,827</b>
SALARIES & FRINGES	377,976	350,525
SUPPLIES	58,100	54,470
CONTRACTUAL SERVICES	245,294	71,458
UTILITIES	5,500	63,833
MISCELLANEOUS	3,500	2,500
OUTLAY	60,000	44,000
<b>PETROLEUM/OILS/LUBRICANTS</b>	<b>750,370</b>	<b>586,786</b>
SALARIES & FRINGES	427,622	436,389
SUPPLIES	143,425	170,805
CONTRACTUAL SERVICES	717,478	781,809
UTILITIES	848,486	552,600
INTERFUND CHARGE/TRANSF	336,407	328,063
MISCELLANEOUS	3,000	126,156
OUTLAY	-	24,000
<b>FACILITIES MAINTENANCE</b>	<b>2,476,418</b>	<b>2,419,822</b>
SALARIES & FRINGES	169,365	173,591
SUPPLIES	40,500	35,700
CONTRACTUAL SERVICES	590,450	592,569
INTERFUND CHARGE/TRANSF	500	2,000
<b>MARKETING</b>	<b>800,815</b>	<b>803,860</b>
SALARIES & FRINGES	2,064,339	1,817,815
SUPPLIES	29,460	32,443
CONTRACTUAL SERVICES	209,939	267,894
UTILITIES	110,000	168,176
INTERFUND CHARGE/TRANSF	60,000	6,000
MISCELLANEOUS	5,000	-
OUTLAY	138,000	852,000
<b>BELOW WING-RAMP SERVICES</b>	<b>2,616,738</b>	<b>3,144,328</b>
SALARIES & FRINGES	1,108,666	949,776

## AIRPORT

TITLE	2020	2021
SUPPLIES	16,200	17,300
CONTRACTUAL SERVICES	20,130	22,130
UTILITIES	-	1,000
INTERFUND CHARGE/TRANSF	-	400
AIRLINE SERVICES	1,144,996	990,606
SALARIES & FRINGES	563,524	638,894
SUPPLIES	21,875	20,595
CONTRACTUAL SERVICES	24,670	81,579
INTERFUND CHARGE/TRANSF	-	100
MISCELLANEOUS	-	-
ABOVE WING-CUSTOMER SERVICE	610,069	741,168
SALARIES & FRINGES	288,397	352,433
SUPPLIES	7,200	7,185
CONTRACTUAL SERVICES	19,710	23,447
UTILITIES	400	800
INTERFUND CHARGE/TRANSF	-	-
AIRCRAFT MECHANICS	315,707	383,865
SALARIES & FRINGES	384,840	446,521
SUPPLIES	142,125	142,575
CONTRACTUAL SERVICES	26,845	35,472
UTILITIES	1,000	28,478
INTERFUND CHARGE/TRANSF	-	-
OUTLAY	-	50,000
GSE MAINTENANCE	554,810	703,046
SALARIES & FRINGES	78,012	82,337
SUPPLIES	13,500	13,500
CONTRACTUAL SERVICES	92,550	111,395
UTILITIES	147,386	263,583
INTERFUND CHARGE/TRANSF	34,120	32,776
MISCELLANEOUS	211,000	104,300
OUTLAY	160,000	-
LEASED PROPERTIES	736,568	607,891
DEBT SERVICE	967,471	965,514
SALARIES & FRINGES	273,500	258,278
SUPPLIES	6,500	5,800
CONTRACTUAL SERVICES	204,437	180,704
UTILITIES	10,600	12,800

**AIRPORT**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
INTERFUND CHARGE/TRANSF OUTLAY	2,700 465,000	1,300 -
<b>AIRPORT PARKING</b>	<b>962,737</b>	<b>458,882</b>
SALARIES & FRINGES	445,346	412,655
SUPPLIES	17,950	12,700
CONTRACTUAL SERVICES	33,700	37,608
UTILITIES	4,000	3,000
INTERFUND CHARGE/TRANSF	100	700
<b>OPERATIONS/DUTY OFFICERS</b>	<b>501,096</b>	<b>466,663</b>
SALARIES & FRINGES	67,713	71,640
SUPPLIES	20,275	28,325
CONTRACTUAL SERVICES	42,000	115,820
UTILITIES	-	400
MISCELLANEOUS	-	1,500
OUTLAY	-	159,325
<b>SAFETY/ENVIRONMENTAL</b>	<b>129,988</b>	<b>377,010</b>
<b>NON OPERATING</b>	<b>7,936,877</b>	<b>6,895,333</b>
<b>TOTAL</b>	<b>25,858,371</b>	<b>24,409,111</b>

**WASTEWATER TREATMENT PLANT**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
<b>ESTIMATED REVENUE</b>		
INTEREST INCOME	35,000	60,000
DOMESTIC USERS	8,891,250	8,876,726
ABATEMENTS	(70,000)	(61,000)
CONTRACTED SERVICES	146,668	139,580
SEWER SURCHARGES	36,000	50,600
OTHER TOWNS/CITIES	124,080	130,913
INTEREST ON ACCT REC	85,000	80,000
REIMBURSED EXPENSES	9,800	20,239
STREET OPENING PERMITS	5,000	5,300
CONNECTION FEES	15,000	12,175
REIMBURSEMENTS	2,100	3,100
STORMWATER	50,000	50,000
SALE OF SALVAGE	3,000	3,000
CONTRACTED SERVICES	7,900	8,400
<b>TOTAL</b>	<b>9,340,798</b>	<b>9,379,033</b>

**EXPENDITURE BUDGET**

SALARIES & FRINGES	381,918	403,735
SUPPLIES	9,279	8,500
CONTRACTUAL SERVICES	93,542	94,415
INTERFUND CHARGE/TRANSF	164,894	171,811
MISCELLANEOUS	42,000	51,500
OUTLAY	#REF!	25,000
ADMINISTRATION	691,633	754,961
SALARIES & FRINGES	979,475	991,742
SUPPLIES	343,521	343,664
CONTRACTUAL SERVICES	279,180	262,897
UTILITIES	762,244	745,635
INTERFUND CHARGE/TRANSF	19,218	17,750
MISCELLANEOUS	11,740	11,767
OUTLAY	488,200	267,000
STATION & PLANT OPERATION	2,883,578	2,640,455
SALARIES & FRINGES	859,722	887,764
SUPPLIES	149,342	169,842
CONTRACTUAL SERVICES	334,998	288,372
UTILITIES	8,800	8,800

**WASTEWATER TREATMENT PLANT**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
INTERFUND CHARGE/TRANSF OUTLAY	1,584,203 60,000	1,659,203 3,000
LINE OPERATION & MAINTENANCE	2,997,065	3,016,981
COMPOSTING	456,612	456,612
DEBT SERVICE	2,258,595	2,407,130
SALARIES & FRINGES	93,366	97,802
SUPPLIES	2,050	2,050
CONTRACTUAL SERVICES	9,000	9,100
INDUSTRIAL PRETREAT PROGRAM	104,416	108,952
NON OPERATING	1,705,271	1,174,035
<b>TOTAL</b>	<b>11,097,170</b>	<b>10,559,126</b>

**STORMWATER**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
<b>ESTIMATED REVENUE</b>		
UNASSIGNED FUND BALANCE	-	369,747
STORMWATER UTILITY FEE	1,325,534	1,270,347
INTEREST INCOME	11,000	22,000
INTEREST ON ACCT REC	55,000	55,000
<b>TOTAL</b>	<b>1,391,534</b>	<b>1,717,094</b>
<b>EXPENDITURE BUDGET</b>		
SALARIES & FRINGES	116,462	100,442
SUPPLIES	3,400	900
CONTRACTUAL SERVICES	83,332	85,280
UTILITIES	#REF!	100
INTERFUND CHARGE/TRANSF	1,700	2,500
MISCELLANEOUS	30,300	28,800
OUTLAY	#REF!	25,000
ADMINISTRATION	235,194	243,022
SALARIES & FRINGES	-	-
SUPPLIES	2,200	2,200
CONTRACTUAL SERVICES	34,500	38,500
INTERFUND CHARGE/TRANSF	143,328	143,328
MISCELLANEOUS	3,000	3,000
OUTLAY	500	500
OPERATIONS & MAINT	183,528	187,528
SUPPLIES	500	500
CONTRACTUAL SERVICES	36,000	61,000
OUTLAY	1,000	-
MONITOR & DATA ANALYSIS	37,500	61,500
SALARIES & FRINGES	147,614	178,706
CONTRACTUAL SERVICES	32,000	32,000
INTERFUND CHARGE/TRANSF	26,500	326,500
OUTLAY	651,000	610,000
IMPROVEMENTS	857,114	1,147,206
DEBT SERVICE	77,840	77,840
NON OPERATING	-	16,493

**STORMWATER**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
<b>TOTAL</b>	<u>1,391,176</u>	<u>1,733,589</u>

**BASS PARK**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
<b>ESTIMATED REVENUE</b>		
ADVERTISING	232,238	214,830
OFF STREET PARKING	50,873	50,215
TICKET REVENUE	15,385	12,000
DIRECT EVENT	702,010	520,045
ADVERTISING	607,615	543,348
AUDIO/VISUAL	28,056	15,737
CLUB SEAT	20,625	20,625
FACILITY FEE	133,769	82,759
CONVENIENCE FEE	76,154	82,269
FOOD & BEVERAGE	360,946	128,549
NOVELTY	20,807	4,668
CONCESSIONS	346,825	171,547
MISCELLANEOUS	31,500	31,500
ARENA FUND	157,025	204,019
RENTAL	161,655	161,655
DOWNTOWN TIF	1,300,000	1,860,838
ADVERTISING	184,000	184,000
ARENA FUND	1,559,647	995,981
UNASSIGNED FUND BALANCE	-	-
<b>TOTAL</b>	<u>5,989,130</u>	<u>5,284,585</u>
<b>EXPENDITURE BUDGET</b>		
SALARIES & FRINGES	1,535,063	1,170,727
SUPPLIES	113,965	78,799
CONTRACTUAL SERVICES	720,422	522,437
UTILITIES	503,760	397,460
MISCELLANEOUS	4,273	12,343
CROSS INSURANCE CENTER	<u>2,877,483</u>	<u>2,181,766</u>
OWNER COSTS	<u>68,000</u>	<u>62,000</u>
DEBT SERVICE	<u>3,043,647</u>	<u>3,040,819</u>
NON OPERATING	<u>2,945,345</u>	<u>2,952,372</u>
<b>TOTAL</b>	<u>8,934,475</u>	<u>8,236,957</u>

**PARKING**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
<b>ESTIMATED REVENUE</b>		
GENERAL FUND	-	-
OFF STREET PARKING	251,354	220,000
LEASED SPACES	53,220	53,220
ABBOTT SQ PERMITS	141,902	110,000
ABBOTT SQ FEES	47,516	35,000
GARAGE PERMITS	284,003	275,000
GARAGE FEES	80,000	40,000
TICKETS	123,329	110,000
INTEREST INCOME	4,000	5,000
UNASSIGNED FUND BALANCE	-	155,611
<b>TOTAL</b>	<b>985,324</b>	<b>1,003,831</b>
<b>EXPENDITURE BUDGET</b>		
SALARIES & FRINGES	287,002	298,190
SUPPLIES	11,895	9,747
CONTRACTUAL SERVICES	219,487	216,708
UTILITIES	39,233	38,284
INTERFUND CHARGE/TRANSF	138,000	68,000
DEBT SERVICE	260,129	264,593
OUTLAY	24,646	108,309
PARKING	980,392	1,003,831
NON OPERATING	275,112	275,079
<b>TOTAL</b>	<b>1,255,504</b>	<b>1,278,910</b>

**GOLF COURSE**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
<b>ESTIMATED REVENUE</b>		
CONCESSIONS	10,000	10,250
RESIDENT MEMBERSHIP	100,000	100,000
NONRESID MEMBERSHIP	75,000	75,000
GREENS FEES	336,700	336,700
GOLF CART FEES	185,000	185,000
INTEREST INCOME	3,000	7,500
<b>TOTAL</b>	<b>709,700</b>	<b>714,450</b>
<b>EXPENDITURE BUDGET</b>		
SALARIES & FRINGES	375,049	399,911
SUPPLIES	61,200	62,800
CONTRACTUAL SERVICES	39,700	40,700
UTILITIES	85,251	85,251
INTERFUND CHARGE/TRANSF	64,075	70,985
MISCELLANEOUS	-	-
DEBT SERVICE	44,927	44,256
OUTLAY	34,155	14,155
GOLF COURSE	704,357	718,058
NON OPERATING	79,911	77,398
<b>TOTAL</b>	<b>784,268</b>	<b>795,456</b>

**ECONOMIC DEVELOPMENT**

<b>TITLE</b>	<b>2020</b>	<b>2021</b>
<b>ESTIMATED REVENUE</b>		
RENTAL	384,852	394,767
MISCELLANEOUS	9,500	9,800
INTEREST INCOME	10,900	10,900
NOTE REPAYMENTS	75,730	75,730
<b>TOTAL</b>	<b>480,982</b>	<b>491,197</b>
<b>EXPENDITURE BUDGET</b>		
CONTRACTUAL SERVICES	94,935	71,570
UTILITIES	27,360	29,885
MISCELLANEOUS	8,150	8,287
DEBT SERVICE	392,336	340,280
OUTLAY	17,250	95,579
ECONOMIC DEVELOPMENT	540,031	545,601
NON OPERATING	174,621	184,498
<b>TOTAL</b>	<b>714,652</b>	<b>730,099</b>