



Organization: 35 Main Downtown LLC/Maine Tiny Homes LLC

Project: BANGOR MAINE TINY HOME DEVELOPMENT

Short Description: We request one-time ARPA funds through the city of Bangor to create a 34 home, tiny home

development in the greater bangor area. The project is already city and planning board approved.

Along with these homes, comes new water, sewer and electrical services centrally located in Bangor. It also cleans up a severely run down eyesore in the city and turns it into a new modern facility that Bangor will be proud of.

501(c)(3): No

Current Budgeted Revenue: \$425,000 Current Budgeted Expenses: \$375,000

Primary Emphasis: Housing

Bangor ARPA Funding Request: \$2,000,000 Total Project Cost: \$4,000,000

Bangor ARPA % of Budget: 50.0% Q4 Funding Average Score (0-10): 6.67

PANEL SUMMARY:

Concept of a new model of affordable housing tiny-home complex seems attractive, but concern about how this particular organization will accomplish those goals. Not sure if the proposed rent (\$1200/mo) is actually affordable, especially for low-income and newly housed individuals. What will be the public benefit if they receive this grant compared to their current plan which is already in motion? Not based on housing first model, which is the best practice. Lack of experience in serving this population - which could be problematic. When looking at this project through a workforce development lens instead of homelessness, this might be a better fit - but that might not be reality in a mixed use environment. As a for-profit, once liabilities are paid back, where do the profits go?

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.67	5.50	7.17	73.000
AREA OF EMPHASIS RANK: 7/9		OVERALL R	ANK: 40/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 **Fund:** Potentially fund but have reservations

Notes: No specific budget that I can see. They appear that they could be successful from the tax return. The technical plans and description indicate much planning so there must be a budget somewhere.

ADDITIONAL NOTES:

General:

Praise: \$1200 a month doesn't sound affordable for tiny house. Looking at this as workforce development housing it would be highly beneficial. It's difficult to recruit and bring employees to Bangor because they cannot afford housing, this would help with that.

Concern/Questions: Hard to see how they were going to accomplish their goals through their answers. Will they be offereing or providing services for this population? What is the public benefit of ARPA funding for the project, if if they are doing this project anyway - with or without funding. Will this be accessible to people that





need help?As a for-profit entity, how do we feel about them making money off this? What is the long-term implication/committment?





Organization: 850 Broadway, LLC

Project: 870 Broadway

Short Description: This project is for 60 new units of housing, which will be developed at 870 Broadway.

501(c)(3): No

Current Budgeted Revenue: \$0 Current Budgeted Expenses: \$18,250,000

Primary Emphasis: Housing

Bangor ARPA Funding Request: \$365,000 Total Project Cost: \$18,250,000

Bangor ARPA % of Budget: 2.0% Q4 Funding Average Score (0-10): 3.20

PANEL SUMMARY:

The panel was not in support of this project. It is not in line with the intended purpose of the funding and concerns about the feasibility in this location.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
3.67	2.67	4.00	35.250
AREA OF EMPHASIS RANK: 9/9		OVERALL R	ANK: 59/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 0 Fund: Do not fund

Notes: No data to go by. No financial information, no budget information.

ADDITIONAL NOTES:

General: \$18.25M project with request of \$365,000

Praise: seems like creation of property for higher income, to relieve pressure on lower income housing

Concern/Questions: not what Bangor needsunclear on his target populationparking and traffic issues in that area-may run into issues of the planning boardnot appropriate even though it is just 2% of the projectThe

application was not well written





Organization: Acadia Hospital dba. Northern Light Acadia Hospital

Project: Acadia for All: Expanding Access to Mental Health Services in Bangor and Beyond

Short Description: Northern Light Acadia Hospital ("Acadia") respectfully requests ARPA funds through the City of Bangor to support the Acadia for All project. This critical project will meet unprecedented mental healthcare challenges in Bangor, the surrounding region, and across the state, by providing greater access to mental healthcare for all Mainers through construction of a new pediatric inpatient wing, extended child and adolescent services, increased geriatric care capacity, and an expanded mental health workforce. The City of Bangor's grant towards construction of the new wing will be a significant contribution in achieving a \$15M fundraising goal in support of this \$54.2M project.

501(c)(3): Yes

Current Budgeted Revenue: \$75,242,239 Current Budgeted Expenses: \$71,648,832

Primary Emphasis: Mental Health

Bangor ARPA Funding Request: \$2,000,000 **Total Project Cost:** \$54,231,362

Bangor ARPA % of Budget: 3.7% Q4 Funding Average Score (0-10): 7.50

PANEL SUMMARY:

Overall agreement that the need for mental health, especially children's mental health is high. Support for this project is strong, but concern about the request amount. Feeling that

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.50	8.67	8.67	88.750
AREA OF EMPHASIS RANK: 1/8		OVERALL R	ANK: 10/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: Surplus in both FY21 and FY22; \$9M and \$5M respectively. Net assets increased by \$10M between FY21 and 22; possibly due to funding received for expansion project. Audit expressed clean opinion of f/s.

ADDITIONAL NOTES:

General: They have only raised \$2.5 Million of their \$15 Million goal. Panel supports a smaller amount being awarded to program.

Praise: The extra space will help reduce the wait time for those who need the service- less time in the ER.

Concern/Questions: The request asks for 10% of all the ARPA money available for Bangor





Organization: Bangor Area Homeless Shelter

Project: Diversion Program

Short Description: Bangor Area Homeless Shelter request one-time ARPA funds through the City of Bangor to support our Diversion Program. Diversion is an evidence based program that aims to prevent community

members from entering homelessness.

501(c)(3): Yes

Current Budgeted Revenue: \$1,006,064 Current Budgeted Expenses: \$988,783

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$10,000 Total Project Cost: \$122,365

Bangor ARPA % of Budget: 8.2% Q4 Funding Average Score (0-10): 9.40

PANEL SUMMARY:

High emphasis on this project, as it works to prevent homelessness. Wish more funds were requested/allocated to this - as it works on prevention versus handling the immediate crisis, which you can keep throwing money at.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
9.40	8.80	9.00	93.667
AREA OF EMPHASIS RANK: 1/11		OVERALL F	RANK: 1/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes:

ADDITIONAL NOTES:

General: Could have requested more funds for this project, as it is preventative.

Praise: BAHS is a known and respected entity. Strong support for this proposal because it helps prevent

unhoused. A reasonable request amount

Concern/Questions: Preferred a single application, rather than 3 smaller proposals.





Organization: Bangor Area Homeless Shelter

Project: General Operations

Short Description: The BAHS General Operating budget. City of Bangor ARPA funds will assist our organization in our efforts to continue providing services that ultimately lead to individuals obtaining food security and safe,

affordable housing.

501(c)(3): Yes

Current Budgeted Revenue: \$1,006,064 Current Budgeted Expenses: \$988,783

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$50,000 Total Project Cost: \$1,196,966

Bangor ARPA % of Budget: 4.2% Q4 Funding Average Score (0-10): 8.60

PANEL SUMMARY:

Organization is a longstanding, community safety net. Not innovative, but serves a large number compared to their financial request. There was a desire that they submitted a single application that created significant change, but understand the need for their existing services. Overall support of the project, and agreement that the organization has the capacity to deliver.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.60	9.00	9.20	87.667
AREA OF EMPHASIS RANK: 4/11		OVERALL R	ANK: 13/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: Looking to fund routine operations. Financials show they rely on donations to fund operations.

ADDITIONAL NOTES:

General:

Praise: Highly scored based on track record. BAHS is a known and respected entity. Reasonable financial request.

Concern/Questions: Disappointing that innovation isn't there, just operations. Not making real, systemic change. Preferred a single application, rather than 3 smaller proposals. Wish there was a grander/larger vision to help the problem.





Organization: Bangor Area Homeless Shelter

Project: Winter Warming Center

Short Description: the BAHS Winter Warming Center. The Winter Warming Center will be open from December 2023 to March 2024 to provide life safety services to individuals who are experiencing homelessness and are

unable to secure a bed in an emergency shelter.

501(c)(3): Yes

Current Budgeted Revenue: \$1,006,064 Current Budgeted Expenses: \$988,783

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$10,000 **Total Project Cost:** \$68,452

Bangor ARPA % of Budget: 14.6% Q4 Funding Average Score (0-10): 8.60

PANEL SUMMARY:

Less sustainable change, but a needed program to support the homeless population. Request was a reasonable dollar amount.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.60	9.40	9.40	90.000
AREA OF EMPHASIS RANK: 2/11		OVERALL F	RANK: 5/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes:

ADDITIONAL NOTES:

General:

Praise: Certainly a needed program and is a safety stopgap during the winter months. BAHS is a known and respected entity. Requested amount is reasonable.

Concern/Questions: Though needed, this isn't innovative or making sustained change. Not making real, systemic change. Preferred a single application, rather than 3 smaller proposals.





Organization: Bangor Area Recovery Network

Project: Foundations For Recovery - A Capital Improvements Project

Short Description: We request one-time ARPA funds through the City of Bangor for a capital improvements project at our community center. These renovations and improvements will ensure the BARN's ability to continue serving individuals affected by substance use disorder in the greater Bangor area and surrounding regions.

501(c)(3): Yes

Current Budgeted Revenue: \$495,627 Current Budgeted Expenses: \$497,502

Primary Emphasis: Other - capital improvements

Bangor ARPA Funding Request: \$415,600 Total Project Cost: \$495,600

Bangor ARPA % of Budget: 83.9% Q4 Funding Average Score (0-10): 7.67

PANEL SUMMARY:

The panel was strongly in support of funding this request at the level requested. This was seen as a very good use of funding to support a huge community resource for recovery. These investements in the infrastructure of the BARN will support a variety of programming for many years to come.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
9.00	8.00	8.17	89.000
AREA OF EMPHASIS RANK: 2/14		OVERALL F	RANK: 7/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: All requested financial items were provided. Included financial statement review; no material modifications needed. Consistent growth over the past 5 years. Liabilities remain low; net assets increasing year to year.

ADDITIONAL NOTES:

General: There is no way they could access this type of funding to invest in infrastructure systems outside of this source of funding; capital improvements are hard to fund.

Praise: Strong justification as to why they need so much money; backing up the cost of the rennovationsThe BARN does amazing work and are an open, accessible community partner. Diversion programming that keeps people out of jail; makes a tremendous amount of difference in so many people's lives. Strong Executive Director. Good investment in Long Term sustainability

Concern/Questions: There were no constructive or ciritcal comments to add.





Organization: Bangor Children's Home d.b.a. Hilltop School

Project: Building Renovations/Workforce Professional Development

Short Description: We request one time ARPA funds through the City of Bangor to support strengthing the early childhood workforce and building renovations that will ensure we maintain health and safety standards as well as our historical roots and heritage.

501(c)(3): Yes

Current Budgeted Revenue: \$688,336 Current Budgeted Expenses: \$1,039,533

Primary Emphasis: Childcare

Bangor ARPA Funding Request: \$450,748 Total Project Cost: \$450,748

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 6.14

PANEL SUMMARY:

General support for increasing the available childcare slots however there is concern about the sustainability and it does not appear to target an underserved population. Not a large investment to increase the childcare options. Additionally the City likely has an interest in keeping the building standing.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
6.94	6.84	7.10	77.000
AREA OF EMPHASIS RANK: 5/7		OVERALL R	ANK: 31/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 9.5 Fund: Fund without concern

Notes: I would fund the construction without concern. Not the same for the development fund as that needs to be self sustaining. It is apparent that they need a one-time boost in that area but not sure how they sustain going forward.

ADDITIONAL NOTES:

General: It is a historic building and program. The alternative would be to tare it down, but the community tends to focus on renovations instead of taking it down. A member asked if they supported a specific population or underserved population? A member thought that they could get additional funding if they wanted to, or applied for it. However, they seem to need to keep it safe, or where are they going to go.

Praise: A member felt that they have been providing services for a long time, similar to the other grant applicants, there clearly is a need for it.

Concern/Questions: A member wondered if it had a benefit to the community. Was it time to abandon ship? But if it is important for the community, what role does it play. Concern that this is not a well thought through workforce development planA member thought that there are many needs being expressed. They asked for the funds, but it was a weak answer, wishes they thought more about it. A real need and has a lot of value, but not well thought through. A member asked why they are not sharing costs for training, resources with other agencies. Are there people in house that could become trainers? A member has questions about the use of funds, and was concerned that they may not have questioned some of the other applicants on the same issue-





use and allocation of the funds re staff and staff training. A member wondered if they own the building? Members had questions about the sustainability of their initiatives. Opportunity to have agencies work together to share costs for training? - Agencies are asking for similar support. Perhaps ARPA can support train the trainer models?





Organization: BANGOR EAST LITTLE LEAGUE
Project: Bangor East Little League Lighting

Short Description: We request one-time ARPA funds through the City of Bangor to suport over 170 children of Bangor to increase playing time, field availabilty and to keep them safe by installing lights on the field. This

project/investment will last 10+ years for the children of the Bangor community.

501(c)(3): Yes

Current Budgeted Revenue: \$24,000 Current Budgeted Expenses: \$22,000

Primary Emphasis: Mental Health

Bangor ARPA Funding Request: \$79,782 Total Project Cost: \$79,782

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 7.50

PANEL SUMMARY:

Small community organization, volunteer-led, and well established. Belief that this program supports youth in our community and is valuable for not only the kids, but also as a workforce development tool. Concern about all-or-nothing nature of funding, but overall support of funding and will last 10+ years

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.50	7.83	8.67	79.250
AREA OF EMPHASIS RANK: 6/8		OVERALL R	ANK: 26/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Potentially fund but have reservations

Notes: Is there a contigency plan in case the project goes over budget?

ADDITIONAL NOTES:

General: Cost will be \$80/month for the months they play (April-July), not all year round. The program has done their research and had a plan and full understanding of the work behind installing the lights. Support for full funding.

Praise: The City is trying to attract new families to the area, and having a program such as this will be a draw. Volunteer run program.

Concern/Questions: Have they considered what the increase of electricity in the future will mean to the bottom line of the budget?





Organization: Bangor Firefighters Local 772 **Project:** Premium pay for Essential workers

Short Description: We request a lump sum one time payout to support Bangor Firefighters that served through

the pandemic

501(c)(3): Yes

Current Budgeted Revenue: \$0 Current Budgeted Expenses: \$0

Primary Emphasis: Job Training/Workforce Development

Bangor ARPA Funding Request: \$817,236 Total Project Cost: \$817,236

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 5.00

PANEL SUMMARY:

Support for the Fire Department, desire to increase the pay, but questions regarding the long term impact of what these funds would do, along with the limitations of the grant and how the funds would be utilized. The panel was challenged to differentiate this request from an expense that should exist in the City's budget already.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
5.60	4.60	6.60	60.000
AREA OF EMPHASIS RANK: 5/6		OVERALL R	ANK: 51/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 0 Fund: Fund without concern

Notes: No funding info provided because this is a one-time lump-sum payment to the firefighters who served during the pandemic. No concerns with the financial sustainability of the program, as this request doesn't affect the overall finances of the program, it'

ADDITIONAL NOTES:

General: Bangor fields a lot of the services for the surrounding community. General feeling like this should be an existing expense in the City budget- does this create an opportunity to fund this need?

Praise: Fire fighters are crucial for our community, challenges with hiring. Split regarding whether it is the best use of funds, but we do have community needs. Can't have understaffed fire fighters.

Concern/Questions: Concerns regarding how one time back pay will recruit and motivate, employees. Not well thought out regarding one time and how it would be allocated to employees. Struggled with understanding how money will be allotted. Small bandaid for funding them, onetime payment, not a lot of money requested. How will it retain them if it is only a one time payment? Only worked out to \$3,000 or so each for two payments. Tiny amount of money to fill in holes, but it won't necessarily retain employees. Questions regarding legal guidelines for back pay and the request of funds. Application did not feel tailored to this process





Organization: Bangor Friends of Affordable Housing

Project: Highland Rehabilitation

Short Description: Bangor Friends of Affordable Housing would like to create 2 units of affordable housing by

rehabilitating property located at 2 Highland Avenue in Bangor.

501(c)(3): Yes

Current Budgeted Revenue: \$23,000 Current Budgeted Expenses: \$23,000

Primary Emphasis: Housing

Bangor ARPA Funding Request: \$90,000 Total Project Cost: \$110,000

Bangor ARPA % of Budget: 81.8% Q4 Funding Average Score (0-10): 6.50

PANEL SUMMARY:

The panel generally supported the project as it will add additional housing at a relatively small request and rennovating existing properties was well recieved.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.33	6.83	6.17	73.750
AREA OF EMPHASIS RANK: 6/9		OVERALL R	ANK: 37/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 0 **Fund:** Potentially fund but have reservations

Notes: I was unable to download and view any of the financial documents, not sure if this a computer issue or the documentation is not present.

ADDITIONAL NOTES:

General: Highland rehabilitation \$110,000 budget, \$90,000 requestrehab project houses 2 families

Praise: Rehabilitates a dilapitated property.not a big askmiddle of the road

Concern/Questions: Do they already own this property?questions about total budget planno one is excited

about this projectvolunteer org, not fulltime employees





Organization: Bangor Halfway House

Project: Cabinet upgrade for the Mens and Women's Houses

Short Description: We request one-time ARPA funds through the City of Bangor to support replacing dilapitated and non-functioning kitchen cabinets in both the Men's House and the Women's House.

501(c)(3): Yes

Current Budgeted Revenue: \$186,891 Current Budgeted Expenses: \$185,644

Primary Emphasis: Substance Use Disorder

Bangor ARPA Funding Request: \$80,000 **Total Project Cost:** \$80,000

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 3.67

PANEL SUMMARY:

Support for the mission of the work of the Bangor Halfway House and it is important work however this particular request does not seem like a good match. Had the funding been requested to support another aspect of their work the outcome of the panel recommendation likely would have been different.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
6.50	5.17	7.67	64.500
AREA OF EMPHASIS RANK: 4/4		OVERALL R	ANK: 49/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 9.5 Fund: Fund without concern

Notes:

ADDITIONAL NOTES:

General:

Praise: Good message to be inclusive of healing; "you matter" mindset, you are worthy! Support for the work for Bangor Halfway House.

Concern/Questions: How the funds will be specifically used is not clear; How they arrived at the figures are not clearAre there other places they could have invested to support inclusive healing other than cabinents? Wood cabinents will need to be replaced again in a decade or so with all the wear and tear of a commercial type kitchen. There are ways to do this that would be lower cost and higher return.





Organization: Bangor Housing Development Corporation

Project: Sunset Avenue

Short Description: We request \$2,000,000 in one-time ARPA funds through the City of Bangor to support construction of a multifamily building on Sunset Avenue in Bangor. The building will be 48 newly constructed one-bedroom units in two buildings, on 5.6 acres for persons 55 and older. Sixty percent of the units will be rented at or below 50% Area Medium and the rest of the units will be at or below 60% Area Medium Income. Funds will be expended on installation of water, sewer, broadband infrastructure and general construction

501(c)(3): Yes

Current Budgeted Revenue: \$2,631,454 Current Budgeted Expenses: \$2,599,738

Primary Emphasis: Housing

Bangor ARPA Funding Request: \$2,000,000 Total Project Cost: \$15,733,855

Bangor ARPA % of Budget: 12.7% Q4 Funding Average Score (0-10): 8.50

PANEL SUMMARY:

The panel was very supportive of this project. The need for senior housing is great and the request was reasonable in line with the budget.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
9.33	8.67	9.00	90.250
AREA OF EMPHASIS RANK: 2/9		OVERALL F	RANK: 4/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 **Fund:** Potentially fund but have reservations

Notes: Provided all requested financial information. Would have been helpful to explain the year end deficits and accompanying decrease in net assets. Also, the application states there are no FT or PT staff but FY21 990 shows salary expense. Were any staff th

ADDITIONAL NOTES:

General: \$15.7 M budget\$2M request for housing construction

Praise: highest ratedvery well thought outalready have low income housing on that streethousing for adults with disabilityVery resasonable request for the budgetMuch needed project to support senior housingconsideration for rents

Concern/Questions:





Organization: Bangor Region YMCA

Project: A new YMCA for Bangor and the local area that expands childcare and mental health resources, strengthens community-based substance use prevention programs, and increases job training opportunities.

Short Description: We request ARPA funds through the City of Bangor to support the construction of a new YMCA in downtown Bangor that will expand childcare, including infant care, so parents can return to work or stay in the workforce. This project also increases community-based mental health resources for Mainers of all ages and strengthens grassroots efforts to prevent substance use by children and teens. It will provide evidence-based health programs for children to seniors and job training opportunities for young adults entering Maine's workforce. A Grand Opening for the new YMCA at the 8-acre downtown Bangor site is planned for 2026.

501(c)(3): Yes

Current Budgeted Revenue: \$5,795,412 Current Budgeted Expenses: \$5,701,404

Primary Emphasis: Childcare

Bangor ARPA Funding Request: \$2,000,000 Total Project Cost: \$52,700,000

Bangor ARPA % of Budget: 3.8% Q4 Funding Average Score (0-10): 8.38

PANEL SUMMARY:

Reccommending support, well thought out application and relatively small portion of the overall budget.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
9.25	8.75	7.45	87.700
AREA OF EMP	PHASIS RANK: 1/7	OVERALL R	ANK: 12/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 **Fund:** Potentially fund but have reservations

Notes: The only question that I have concerns the stated value / cost of the project, if 52.7M correct? No issues found with the submitted documentation.

ADDITIONAL NOTES:

General:

Praise: One member felt it is a well thought out project and request. Would be easily accessible for most of the residents who would be using it. A member thought it was a good use of the money that would really benefit a lot of residents.

Concern/Questions: A member had a hesitation because there is a lot of fundraising to be done. In some sense it seems like it is dependent on this funding. A member asked are their mental health services overlapping with other services that are provided by other agencies. Are they planning to do outreach to find participants? A good project but a little overwhelming with so much information. Trying to be/do everything?





Organization: Bangor Symphony Orchestra

Project: Bangor Arts Exchange Revival

Short Description: We request one-time ARPA funds through the City of Bangor to support the Bangor Symphony Orchestra's relocation and revitalization of the Bangor Arts Exchange, which is at risk due to

inflationary rent costs and ongoing pandemic impacts.

501(c)(3): Yes

Current Budgeted Revenue: \$888,311 Current Budgeted Expenses: \$888,311

Primary Emphasis: Other

Bangor ARPA Funding Request: \$71,560 Total Project Cost: \$206,060

Bangor ARPA % of Budget: 34.7% Q4 Funding Average Score (0-10): 7.00

PANEL SUMMARY:

Very strong support for this program, a good investment of ARPA funds. Positive economic impact for the City with minimal investment required.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.17	7.67	7.83	79.250
AREA OF EMPHASIS RANK: 6/14		OVERALL R	ANK: 27/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: No issues found although it should be noted the submitted financial document is only a "Draft"

ADDITIONAL NOTES:

General:

Praise: This is a strong proposal. Strong partnership that produces revenue streamMulti year funder support (Betterment Fund) Cultural anchor that draws people and foot traffic Economic investment of \$31pp and potentially higher in the new location Asking for a reasonable amount of money for the request.

Concern/Questions: There were no constructive or ciritcal comments to add.





Organization: Bangor Youth Ballet

Project: Bangor Youth Ballet

Short Description: This project focuses exclusively on providing the youth in and around Bangor an opportunity to express their talents via dance by execution of two ballet productions per year. In doing so, promoting the

importance of arts in our community.

501(c)(3): Yes

Current Budgeted Revenue: \$23,302 Current Budgeted Expenses: \$10,626

Primary Emphasis: Other - i.e. Arts & Culture

Bangor ARPA Funding Request: \$20,000 Total Project Cost: \$20,000

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 4.83

PANEL SUMMARY:

Request nearly doubles their annual budget and concern about how sustainable it is. Volunteer run organization and provides cultural value that may support families and workforce development. Not as much value returned as some other projects, though could help with prevention. Does not address a direct "area of emphasis" of the City. Not frivolous, but hard to fully get behind this as a good fit for the ARPA grant request. Low amount is attractive for full funding - not suggested to do partial.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
5.83	6.67	7.00	64.500
AREA OF EMPHASIS RANK: 11/14		OVERALL R	ANK: 48/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 **Fund:** Potentially fund but have reservations

Notes: The amounts entered for budgeted revenue and budgeted expenses match the YTD statement of activities amounts (thru 3/31/23). Needs clarification since the FY does not end until 6/30/23. It would be helpful to have a Statement of Financial Position in ad

ADDITIONAL NOTES:

General: Totally volunteer run. Program doesn't feel sustainable- feels like its a year to year sustainablily cycle.

Praise: Would be a good draw to new families and be a preventative program against future issues in the area of emphasis. Brings boys and girls, and families together. They have a history of being self supporting.

Concern/Questions: The program falls outside of the "normal" area of emphasis. Proposed/submitted budget show current revenue/expenses and doesn't account for how this money would be spent.





Organization: Big Brothers Big Sisters of Mid-Maine **Project:** BBBS of Mid-Maine Mentoring Hub of Bangor

Short Description: We request one-time ARPA funds through the City of Bangor to establish a free, first-of-its-kind, Mentoring Hub at the Boys and Girls Club at Bangor. Working with schools, colleges, law enforcement agencies, and local businesses to recruit mentors, the BBBS of Mid-Maine Mentoring Hub will provide critical, one-to-one relationships that ignite the power and promise of 100 youth facing adversity in greater Bangor.

501(c)(3): Yes

Current Budgeted Revenue: \$564,850 Current Budgeted Expenses: \$564,559

Primary Emphasis: Mental Health

Bangor ARPA Funding Request: \$260,000 Total Project Cost: \$304,000

Bangor ARPA % of Budget: 85.5% Q4 Funding Average Score (0-10): 8.17

PANEL SUMMARY:

General support of BBBS mentoring model, respect for the organization, and a high potential for generational change, and creating a deeper connection to community for Bangor's youth. Making their programming more formal and expanding capacity will support this program. Win-win as the "bigs" will get a lot out of the program as well. Location is key, perfectly placed. Universal support for funding - partial to full.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.83	8.00	8.83	87.000
AREA OF EMP	PHASIS RANK: 2/8	OVERALL R	ANK: 15/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 Fund: Fund without concern

Notes: Experienced a significant operating loss, but did explain the loss and has active plans to address it. Grant is a significant portion of the project's budget and I assume the project would not move forward without the ARPA funding.

ADDITIONAL NOTES:

General: They work closely with the Boys & Girls Club of Bangor- which offers many amazing resources with different facets in the community. Panel supports partial to full funding.

Praise: The work they do and the resources they are able to pour into the community is amazing. They have other avenues of funding in addition to the grant request. The success of the program does not rely 100% on receiving the funds. The location is great and will help the program be visible in the community.

Concern/Questions:





Organization: Boys & Girls Club of Bangor

Project: Boys & Girls Club of Bangor Clubhouse Expansion

Short Description: The Boys & Girls Club of Bangor requests one-time ARPA funds through the City of Bangor to support the renovation of our existing administrative building into childcare and program space. The proposed renovation would move all club programming, currently cramped in various smaller buildings, under one 10,000+ square foot roof, providing three classrooms, a gymnasium, a daycare room, and teen space. This project would allow BGCB to double our program slots, provide critically needed childcare so families can work, and prevent negative outcomes by providing youth the tools they need to learn and thrive.

501(c)(3): Yes

Current Budgeted Revenue: \$735,400 Current Budgeted Expenses: \$735,400

Primary Emphasis: Childcare

Bangor ARPA Funding Request: \$4,684,290 Total Project Cost: \$5,419,690

Bangor ARPA % of Budget: 86.4% Q4 Funding Average Score (0-10): 8.00

PANEL SUMMARY:

Support for funding the proposal, this was one of the stronger applications the panel reviewed.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.68	8.16	8.40	84.000
AREA OF EMPHASIS RANK: 3/7		OVERALL R	ANK: 19/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 7.5 **Fund:** Potentially fund but have reservations

Notes: Would need to see estimate(s) for the construction costs. Assuming those are correct, that level of funding (4.68m) is needed. Appears to be sustainable after construction

ADDITIONAL NOTES:

General: One member thinks they have a good track record, impactful request for funding. A member is familar with that building they are planning to use, and it would be beneficial. It is difficult generally to fill the roles, and find funding for operations, this is a one-time chance to get funding for this project, may not get it from other funders.

Praise: Would be successful, the grant was well-written, and a good proposal overall. This was one of the better written grants, the group thought. Already an established organization, focus on the idea being proposed, and they described it well. A member felt that they specified how they would promote their services, who would benefit from this opportunity was clear in the proposal.

Concern/Questions: One member felt there was vagueness regarding how they would measure success. One member said that they wondered based on the budget proposed, if it was just for one building or also included operational costs.





Organization: Carolina Sports and Spirits

Project: Greenleaf Apartments

Short Description: the remodel and building of 8 apartments. Part of the expense of this is to sprinkle the

building to meet code requirments for 8 unit apartments.

501(c)(3): No

Current Budgeted Revenue: \$800,000 **Current Budgeted Expenses:** \$800,000

Primary Emphasis: Housing

Bangor ARPA Funding Request: \$550,000 Total Project Cost: \$550,000

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 4.00

PANEL SUMMARY:

The panel was not in support of this project. This is not right funding vehicle. Small business loans and private investment may be an option.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
5.67	4.67	4.50	54.500
AREA OF EMPHASIS RANK: 8/9		OVERALL R	ANK: 54/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 6 **Fund:** Potentially fund but have reservations

Notes: Funding the sprinklers would make sense. More detail is needed to fund the rest of the project -8 apartments at \$50,000 each is not enough detail.

ADDITIONAL NOTES:

General: Greenleaf apt \$550,000 project and request

Praise: Giving funds to private entity, looking for the city to improve the propertyLimited housing available for

the working population downtown

Concern/Questions: concern about the depth of the applicationsustainability? Nothing in the application to support long term affordable housingThis project can secure private investmentdoesn't address the issue of unhoused





Organization: Challenger Learning Center of Maine **Project:** STEM career exploration for Maine students

Short Description: Challenger's space mission simulations engage students and teachers in dynamic, exploration and discovery opportunities that strengthen knowledge in STEM, inspire students to pursue careers

in these fields, and provide an outlet to learn and apply important life skills.

501(c)(3): Yes

Current Budgeted Revenue: \$335,000 Current Budgeted Expenses: \$283,138

Primary Emphasis: Job Training/Workforce Development

Bangor ARPA Funding Request: \$100,000 Total Project Cost: \$145,000

Bangor ARPA % of Budget: 69.0% Q4 Funding Average Score (0-10): 4.80

PANEL SUMMARY:

The panel felt that although this may not appear to be a direct link to the identified priorities, investing in this STEM programming will have long term benefit to the workforce of Bangor. There is demonstrated support from other funders which can positively leverage this relatively small request for ARPA funds. The panel recommends funding this program.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
6.20	6.80	7.80	66.667
AREA OF EMPHASIS RANK: 4/6		OVERALL R	ANK: 46/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 8 Fund: Potentially fund but have reservations

Notes: Like many businesses, Challenger has experienced difficulties through Covid. These funds would make up some/all of the shortfall but don't guarantee any future success.

ADDITIONAL NOTES:

General: Building capacity to reach more students - building the work force through expansion.STEM focus educational programming expansion for the Bangor area.

Praise: Having trouble getting work force in science and the trades. They serve a large community in the surrounding areas, many schools. They have received a lot of funding already for it, and they only asked for a small amount of funding. The more kids we get in STEM programs the betterLong term implications from investing in this. Many that know STEM are being recruited to stay and work in Maine, so it has long term investment implications for Bangor's workforce

Concern/Questions: Questions regarding how well aligned the request is with the council priorities, however the feeling of the team was that investing in kids' education around STEM early will support the future workforce. Manufacturing was mentioned as a specific example. Was their request we need to make up from Covid, or generally current needs?





Organization: Christine B. Foundation, Inc. **Project:** Medical Nutrition Health Facility

Short Description: This project aims to invest in cancer prevention and treatment by creating Maine's first medical nutrition health facility. The facility will address social determinants of health (i.e. mental health and housing) through access to prescribed healthy foods and oncology dietitian counseling across Maine.

501(c)(3): Yes

Current Budgeted Revenue: \$276,000 Current Budgeted Expenses: \$273,000

Primary Emphasis: Mental Health

Bangor ARPA Funding Request: \$100,000 **Total Project Cost:** \$2,900,000

Bangor ARPA % of Budget: 3.4% Q4 Funding Average Score (0-10): 7.00

PANEL SUMMARY:

Agreement that the organization provides a tremendous service and valuable for the region. Concern that the project doesn't directly address the "area of emphasis" of mental health - other grant programs may be a better fit. Bangor residents served, but many individuals would be from outside of Bangor. Some question about what's the case for a facility need - what's not working now - but also data shown for recent increased demand. Cancer is not going away, new location is ideally located near CCOM. Project is more of a "nice to have" compared to a need. Partial to full funding - amount requested seemed reasonable, fair.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.50	8.17	7.83	85.500
AREA OF EMP	HASIS RANK: 3/8	OVERALL R	ANK: 17/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: I did not find any issues of concern after reviewing the submitted documentation.

ADDITIONAL NOTES:

General: Love the idea- but not sure the proposed request fits with the mission and heart of the foundation. They cover the Bangor area, though the proposed site is in Brewer. 375% growth over the last 3 years. They want to break ground in 2024.

Praise: The foundation is fantatstic. Always asking their clients what other needs they have and stive to fulfill those needs. They are planning ahead for what their needs will be in the coming years.

Concern/Questions: Greater need outisde the Penobscot area. Whats not working now that they need a new facility? Can they partner with other agencies for facility space?





Organization: Design Wall Housing

Project: DWH's Model Apartment Building

Short Description: We request one time ARPA funding through the City of Bangor to support an increase in affordable housing, decrease the number of unhoused individuals and lesson the burden on social service

workers. DWH"S Model Apartment Building addressed all three needs.

501(c)(3): Yes

Current Budgeted Revenue: \$49,980 Current Budgeted Expenses: \$2,000

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$100,000 Total Project Cost: \$150,000

Bangor ARPA % of Budget: 66.7% Q4 Funding Average Score (0-10): 7.83

PANEL SUMMARY:

Concern about staffing and capacity to grow beyond their current work to fulfill this project request. Feeling that the project hasn't been fully planned - house will require a lot of work and there may be a lack of experience with this particular organization. Noted that there is a lot of support for this organization, and leader has a lot of energy and some next steps planned. Potential for a model to rehab delapitated buildings - but also some risk as a newer group/organization (and it takes special skills to serve that population). Consider cost versus number of individuals served - too small to create the systemic change.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.50	7.33	6.83	76.000
AREA OF EMPHASIS RANK: 5/11		OVERALL R	ANK: 34/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 8 Fund: Potentially fund but have reservations

Notes: New organization with no financial history. Budget makes sense and seems reasonable. Small scale

project

ADDITIONAL NOTES:

General:

Praise: Many of letters of support. Other funding to support the project, appears people are aligned for follow-up steps after ARPA-funded purchase. Love seeing people trying to rehab vacant properties. There are benefits to rehabbing properties.

Concern/Questions: Lack of understanding of what they do, vague. Lack of employees seems to make it hard to believe they can do what they have proposed. Building would need a lot of repairs. Is this what is needed right now? Does a house for just 3-5 to people generating a large enough impact? Cost-benefit of amount invested to number served. Does this create systemic change? is there capacity to serve these individuals as it requires specific training & talents.





Organization: Dignity First **Project:** Dignity First Village

Short Description: the purchase and site development of property for the purpose of establishing a village of

permanent supportive tiny houses for chronically unhoused people and intentional neighbors.

501(c)(3): Yes

Current Budgeted Revenue: \$99,466 Current Budgeted Expenses: \$135,542

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$5,000,000 **Total Project Cost:** \$10,400,000

Bangor ARPA % of Budget: 48.1% Q4 Funding Average Score (0-10): 6.00

PANEL SUMMARY:

The panel was supportive of the concept but there was a lot of concern about the ability to raise the capital necessary and the feasibility of implementaion

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.83	6.00	6.33	68.000
AREA OF EMP	HASIS RANK: 9/11	OVERALL R	ANK: 44/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 Fund: Potentially fund but have reservations

Notes: Current program is running at a loss. ARPA funding request is for approx 50% of the project cost, and the other funding requests do not make up the other 50% of the project costs. It appears they would like to do this in phases, though I cannot see the

ADDITIONAL NOTES:

General: Diginity First village of tiny homes, \$10 million project, \$5 million requestThis is a very long term projectbig project for a small organization

Praise: very expensive but appears to have a proven history of successmodel is very interestingaddresses homelessnessletters of reference

Concern/Questions: expensive, large requestwhere are they putting this, Bangor property is expensivestill a start-up companyhuge project for small companyservices availablewhat happens to the funds if they don't do the projectlarge request for the number of people that will benefitwhere does the other money come from and when does it get here. could they have already generated contacts from faith organizations.





Organization: Dirigo Counseling Clinic, LLC

Project: A Net for the Uninsured

Short Description: The growing number of people who are without insurance and those that are about to lose their insurance due to a reduction in Medicaid. Most of our clients have MaineCare and rely on mental health

treatment for stability. Many of these will lose their insurance due to the reduction

501(c)(3): No

Current Budgeted Revenue: \$2,093,500 Current Budgeted Expenses: \$2,035,306

Primary Emphasis: Mental Health

Bangor ARPA Funding Request: \$90,000 Total Project Cost: \$100,000

Bangor ARPA % of Budget: 90.0% Q4 Funding Average Score (0-10): 4.67

PANEL SUMMARY:

The amount requested seemed reasonable, and there is certainly a need for mental health support, especially those who are uninsured or underinsured. Question about if this proposal is really a "project" or just going to support existing work. No strong objection to funding, but know there are a lot of other strong applications.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.33	6.67	7.00	69.750
AREA OF EMPHASIS RANK: 7/8		OVERALL R	ANK: 41/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 9 Fund: Fund without concern

Notes: Scalable project, simple budget, financial resources available

ADDITIONAL NOTES:

General: There are a lot of people who don't have adaquate care to proper insurance- and the need is high in the area. They do have other funding sources, which will susutain the program longterm.

Praise: Cap at 12 sessions. Willing to put their own money into the program to continue helping those without insurance.

Concern/Questions: Assumptions about who will be losing their insurance, and whyThe grant doesn't feel like a project but more of an infusion of money to existing work.





Organization: Downtown Bangor Partnership **Project:** Bangor Street Ambassador Program

Short Description: We request one time ARPA funding through the City of Bangor to support increased safety and sanitation needs in downtown Bangor to promote a welcome atsmosphere that will allow all citizens and visitors to enjoy our rich public assets and allow businesses to survive.

501(c)(3): No

Current Budgeted Revenue: \$187,000 Current Budgeted Expenses: \$179,000

Primary Emphasis: Other - Economic Growth, Community Sustainability

Bangor ARPA Funding Request: \$1,220,892 Total Project Cost: \$1,330,892

Bangor ARPA % of Budget: 91.7% Q4 Funding Average Score (0-10): 2.40

PANEL SUMMARY:

The panel percevied this as a punitive, unsustainable and stigmatizing approach to addressing the issues facing the City. The budget is not clear. Does not address systemic issues or the areas of concerns identified in a fundemental need. The panel is not in support of funding this request.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
5.00	4.83	3.50	44.750
AREA OF EMPHASIS RANK: 14/14		OVERALL RANK: 58/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 **Fund:** Potentially fund but have reservations

Notes: No specifics on staffing which is the majority of the cost. This sustains the project for three years but no plan after that other than hopefully the service won't be needed.

ADDITIONAL NOTES:

General: This program moves people along but does not seem to create change.

Praise: Addressing a needDesire to support small businesses

Concern/Questions: This is not the way to help businesses to thriveA very large request and 90% of the funding for the program; Does the business community have skin in the game?Budget is unclear-includes the contract as well as the salaries and benefits etc for the contractors. It seems redundant and problematic.Is "StreetPlus" applicable to Bangor? There are other ways to connect with commuity members that needs supportFeels like a punative approach "Highly trained" is actually on 3 1/2 hours Is this a desired or appropriate solution. The language is very stigmatizing toward the unhoused population.





Organization: Eastern Area Agency on Aging **Project:** Healthy Aging in the City of Bangor

Short Description: Eastern Area Agency on Aging's nutrition programs for older adults, caregivers, and disabled adults. Responding to post-pandemic issues of economic impact will also bring healthy options to

older Bangor residents that may need the resources to live their healthiest lives.

501(c)(3): Yes

Current Budgeted Revenue: \$5,588,925 Current Budgeted Expenses: \$55,527,914

Primary Emphasis: Other - Healthy Aging

Bangor ARPA Funding Request: \$67,000 Total Project Cost: \$67,000

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 9.00

PANEL SUMMARY:

There is a strong amount of support for fully funding (or more) of this request. Supports Seniors and caregivers in a variety of ways. Excellent use of funding. The panel recommends fully funding this program or even increasing the award amount.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.60	9.20	9.40	90.000
AREA OF EMPHASIS RANK: 1/14		OVERALL RANK: 6/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes:

ADDITIONAL NOTES:

General: This agency is very strong and a longstanding organization Large volunteer base

Praise: EAAA goes out of their way to reach into the communities and want to help them. The amount is small but would be incredibly impactful/Vital service that should be fully funded. Can we give them 100,000? Variety of services that support the quality of life/personal and community connection for the seniors receiving services. Very specific budget The large volunteer base allow the funds to go further Like that they help with pet food, specialized meal plans and dietary restrictions etc.

Concern/Questions: There were no constructive or ciritcal comments to add.





Organization: Eastern Maine Healthcare Systems dba. Northern Light Health

Project: Workforce Development in the Healthcare Professions for Immigrant, New Mainer, and other

underserved populations in the Bangor Region

Short Description: Northern Light Health respectfully requests one-time ARPA funds through the City of Bangor to support a Community Coordinator position to provide outreach, workforce development, language acquisition, and transitional support for immigrant, New Mainer, and other underserved individuals in Maine individuals in the Bangor Area. Our request also includes funding to support MMCC's Program Coordinator position to support greater collaboration between the two organizations to effectively serve these populations.

501(c)(3): Yes

Current Budgeted Revenue: \$2,074,093,720 Current Budgeted Expenses: \$2,108,068,135

Primary Emphasis: Job Training/Workforce Development

Bangor ARPA Funding Request: \$450,588 Total Project Cost: \$450,588

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 7.40

PANEL SUMMARY:

General support for this project to meet workforce needs and the strong partnership with the Maine Multicultural Center in connecting resources for the changing workforce. The panel was in support of funding this program.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.60	7.60	8.00	81.333
AREA OF EMPHASIS RANK: 1/6		OVERALL RANK: 24/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: No issues noted ADDITIONAL NOTES:

General: We have a great hospital here and people do not have to travel to get procedures like they used to. Need to have the resources here to support the hospital in this area. Each medical person recruited to the hospital is an expense over and above the salaries (benefits etc.), however, there are many benefits to having them recruited here. Lots of people from away are working at the hospital. There is a need for employees.

Praise: Intentions are good, immigrants coming, challenges to get all the paperwork in place so we can get more workers. Not enough people to fill the jobs. They have a plan for after three years, impact report. We have emerging needs to support an immigrant work force; it is the future. Already have received partial grant funding in support of the effort. Partnership with the Maine Multicultural Center, connecting resources, to identify opportunities.

Concern/Questions: Request is high, as are indirect costs. However, when you drill down it is in support of two positions one at the Multicultural Center and one at Northern Light. It does seem like a lot of money. But could do a lot of good.





Organization: Food AND Medicine Jobs with Justice Education Fund

Project: Food AND Medicine's Bangor Peer Workforce Navigator

Short Description: We request one-time ARPA funds through the City of Bangor to support a dedicated full time Peer Workforce Navigator to assist Bangor residents in obtaining employment, and other resources to support basic needs preventing them from finding or keeping a job. This will build on a pilot state-wide program started in 2022, as well as Food AND Medicine's deep community-based work. The infrastructure and resources for the Navigator program are already in place and have impressive results; adding a much needed Bangor-dedicated Peer Workforce Navigator would allow the focus that is currently beyond the capacity of the state-wide program.

501(c)(3): Yes

Current Budgeted Revenue: \$535,056 Current Budgeted Expenses: \$489,765

Primary Emphasis: Job Training/Workforce Development

Bangor ARPA Funding Request: \$261,342 Total Project Cost: \$539,342

Bangor ARPA % of Budget: 48.5% Q4 Funding Average Score (0-10): 6.60

PANEL SUMMARY:

The panel was in support of this program and the navigator services. Particularly because there does seem to be a demonstrated need and the service will directly support Bangor. The panel does recommend funding this program.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.20	7.80	7.40	76.667
AREA OF EMPHASIS RANK: 3/6		OVERALL RANK: 33/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: No issues noted. **ADDITIONAL NOTES:**

General: Aligns with many of the City Council priorities. Connecting people to existing resources, partnership with educational institutions is strong.

Praise: Expanding what's already working. Seem to be good a quantifying success. Holistic approach. Bangor centered position to ease the burden of the existing navigators and expand the reach.

Concern/Questions: Will this be enough to meet the demand? Finding people on Facebook is not very official. Is it a duplication of efforts/initiatives or services? We don't have the data regarding their work compared to unemployment offices so it is hard to tell if it is duplicative. Unclear who the target audience is





Organization: Food AND Medicine Jobs with Justice Education Fund

Project: The Expansion of Food AND Medicine's Collective Gardens Program to Address Food Insecurity and

Social Isolation

Short Description: We request one-time ARPA funds through the City of Bangor to expand our Collective Gardens program in order to build additional raised bed gardens in underserved neighborhoods and communities and to establish a system of training stipended volunteer garden coordinators in gardening best practices, conflict resolution, meeting facilitation, and community building. Additionally, we aim to build a reliable cadre of enthusiastic individuals who do not live in our current garden communities to act as a standing body of volunteers to supplement labor needs as needed.

501(c)(3): Yes

Current Budgeted Revenue: \$535,056 Current Budgeted Expenses: \$489,765

Primary Emphasis: Other

Bangor ARPA Funding Request: \$151,718 Total Project Cost: \$539,490

Bangor ARPA % of Budget: 28.1% Q4 Funding Average Score (0-10): 6.40

PANEL SUMMARY:

The panel was in support of funding this program as there is a demonstrated track record of success, strong partnerships and the possibility of building community and reducing stress in the community. There was a strong plan and a thoughtful, phased approach to expansion. The panel felt this was a good investment of the ARPA funding.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.00	7.40	6.80	74.333
AREA OF EMPHASIS RANK: 8/14		OVERALL RANK: 36/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 9 Fund: Potentially fund but have reservations

Notes: This project appears to be larger than the ongoing operations. That can bring unexpected problems with more than doubling in size in a short time. Very low budgeted benefits (12.16%) doesn't cover much more than FICA and Medicare for a large growth in s

ADDITIONAL NOTES:

General:

Praise: Picked locations that would be meaningful to the volunteer audience. Very community driven. Not asking for a lot of funding. 2/3 of the costs are other funding. It is a large project, they have other support. A wide range of funding already in place. They are very detailed regarding how they measured their success. Building a sense of community in areas that tend to isolate. Checked off a lot of boxes on priority issues and has value added. Strong partnerships. They have demonstrated success in this type of project already and this expends on that success. A thoughtful and phased approach to expansion.





Concern/Questions: Questions around who will maintain them. Are they going to get volunteers to work on them–further review discussion noted there are stipended volunteer leaders which should mitigate concerns. Easy to start it, more difficult to maintain them. Need to be protected from vandalism etc.





Organization: Fresh Start, Inc.

Project: Fresh Start Social Detox and Support Services Building

Short Description: ...the expansion of our resident services at Fresh Start, including access to on-site recovery health services and social detox facilities. In addition, the project will create five one-bedroom apartments on the second floor, allowing our members to transition to more independent living while still having access to

support and structure.

501(c)(3): No

Current Budgeted Revenue: \$0 Current Budgeted Expenses: \$0

Primary Emphasis: Substance Use Disorder

Bangor ARPA Funding Request: \$1,200,000 Total Project Cost: \$1,500,000

Bangor ARPA % of Budget: 80.0% Q4 Funding Average Score (0-10): 6.17

PANEL SUMMARY:

This is a needed service in our community. Feeling good that the rents are well below well market and open to anybody. The panel supports funding this program.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.00	6.83	7.67	76.750
AREA OF EMPHASIS RANK: 3/4		OVERALL RANK: 32/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 3 Fund: Potentially fund but have reservations

Notes: No financials shared. The budget makes sense and seems reasonable and well thought out. No idea what they might have for available capital should funding come in below the requested amount. They have offered to discuss their finances privately above in

ADDITIONAL NOTES:

General: 11 homes, looking to aquire a 12th home but uncertain as to how many more individuals that will serve. The financial structure is "for profit" but they are not making money.

Praise: One member had strong support for the program despite the fact it is 501c3; there is so little of this type of recovery housing in this region it is needed service. Will accept people that are coming out of jailSpaces are rented well below market value; approx \$125/monthopen to anybody

Concern/Questions: Questions about data-they don;'t necessarily take it. What is completion of the program? They were not difinative as to how many people pass through the program/ballpark informationUncertain what the recitivism rate is. Not a 501c3 and that feels unsettling-what does that mean in terms of recovery. Balloon mortgages fund the housing Are they using a fiscal agent for this application? One member





Organization: Good Samaritan Agency

Project: Good Samaritan Agency

Short Description: We request one-time ARPA funds to support the construction of a new roof and a new playground as both have deteriorated since we built in 1999, and they are in disrepair. The roof has been patched as it leaks and the playground has a serious slope as the earth has been eroding and the fence is now sunken to an unsafe level. In addition, we are requesting money for operations as salaries and benefits have increased and in order to find qualified staff, we have had to compete with the private sector.

501(c)(3): Yes

Current Budgeted Revenue: \$629,068 Current Budgeted Expenses: \$629,068

Primary Emphasis: Childcare

Bangor ARPA Funding Request: \$264,570 Total Project Cost: \$264,570

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 7.10

PANEL SUMMARY:

The panel was supportive of this historic agency and felt that funding the construction/infrastructure repairs rather than the salaries would be a better use of ARPA funds

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.04	7.94	7.14	78.833
AREA OF EMPHASIS RANK: 4/7		OVERALL RANK: 28/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 Fund: Potentially fund but have reservations

Notes: Would note that the construction quote is old and construction costs have significantly changed since 2020. They have indicated they have a plan for addressing the gap if a new quote is significantly different.

ADDITIONAL NOTES:

General: A member mentioned that a partnership with the University of Maine may be beneficial regarding working with them to fill positions.

Praise: It is very difficult to find infant care-can position themselves as one of the few providers of very early childcare.

Concern/Questions: The group had a concern with sustainability. Creating a program to increase salaries for their staff, but they do not say how they will pay for it after they use the ARPA Funds. They mentioned a tuition increase, but would that work? A member wondered if they would be better served with requesting funding to cover construction costs. Would worry about them taking on funding for things that would not be sustainable. A member had concerns that they were asking for funding for more than just repairs, also staffing. Maybe should have requested funding for the repairs. A member believed that the childcare focus would be more beneficial to highlight if they are applying for future grants.





Organization: Habitat for Humanity of Greater Bangor

Project: Investment in an Affordable Housing Neighborhood

Short Description: Habitat for Humanity of Greater Bangor (HFHGB) is seeking funds for land acquisition, infrastructure (water/sewer) and a project manager to oversee the development of a neighborhood with at

least six affordable single-family homes.

501(c)(3): Yes

Current Budgeted Revenue: \$666,274 Current Budgeted Expenses: \$566,836

Primary Emphasis: Housing

Bangor ARPA Funding Request: \$1,000,000 Total Project Cost: \$2,000,855

Bangor ARPA % of Budget: 50.0% Q4 Funding Average Score (0-10): 7.67

PANEL SUMMARY:

Panel is supportive of funding this project as it will add additional housing to the community. Supportive of the model and the way they connect to the community.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
9.00	8.33	9.17	90.500
AREA OF EMPHASIS RANK: 1/9		OVERALL RANK: 2/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: All requested financial information provided. 990 shows surplus in revenue year to year. Net assets increasing year to year. Unmodified audit opinion.

ADDITIONAL NOTES:

General: \$2 million project for land and site management request is for \$1 million for 6 units over 3 years

Praise: not worried about finding families to fill the houseslove their work and what they dotheir model of buying parcels for typical housing tends to be more acceptable than the tiny house modelrated it highlygeneral support for additional housing units

Concern/Questions: cost equates to \$333,333 per house, doesn't sound like a barginMake sure it is a Bangor projectQuestion about whether or not the budget is enough for this type of projectWould want to see this be a Bangor centric project.





Organization: Health Equity Alliance

Project: HEAL Community Resource Center

Short Description: HEAL requests one-time ARPA funds through the City of Bangor to establish a sustainable resource center for individuals, community members, and local businesses most affected by substance use disorder, homelessness, comorbid mental health diagnoses, and other related effects of systemic repression. Multiculturally competent and trauma-informed services will include HIV and Hep-C testing, overdose prevention education, access to naloxone and other harm reduction supplies, transitional counseling, and sharps management for all individuals, with emphasis on members of our Bangor community who are unhoused, struggling with mental health, and in active substance use. Dedicated, comprehensively-trained staff will implement stigma-free, DEI-informed equitable care.

501(c)(3): Yes

Current Budgeted Revenue: \$2,236,024 Current Budgeted Expenses: \$2,120,820

Primary Emphasis: Substance Use Disorder

Bangor ARPA Funding Request: \$697,710 **Total Project Cost:** \$697,710

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 8.17

PANEL SUMMARY:

There is strong support for this program given the expertise of the agency and the trauma informed approach. Well thought out plans to address a critical issue in our community. The panel strongly recommends funding this program.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.50	8.00	8.83	87.750
AREA OF EMPHASIS RANK: 2/4		OVERALL RANK: 11/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 9 **Fund:** Potentially fund but have reservations

Notes: I always have concern when someone is looking for 100% funding. Not much detail on how the sustainability will be achieved other than a description of potential funding sources.

ADDITIONAL NOTES:

General: Strong support for this program and the modelLikely additional funding coming down from the federal government and other funders that can support this program after ARPA funds are expended to support sustainability.

Praise: Filling a huge need in getting after multiple issues with the same projectTrauma informed and a good approachSome information included about how they will defray the costs through MaineCare Billing etc.This organization has been around for 35 years doing this work which is a strength.Sharps management tool is a strong addition.





Concern/Questions: Concerns about the request being 100% of the budget; would like to see them have some fundraising/other supportHow will the program be sustained after the funding goes away?Strong community partnerships.The budget is very clear.This is a good use of ARPA funds.





Organization: Heart of Maine United Way

Project: Creating the COMMUNITY: a Nonprofit Hub to address critical gaps within the nonprofit sector

Short Description: The COMMUNITY: A Nonprofit Hub addresses important gaps in the nonprofit sector in Bangor and across Maine that will result in measurable outcomes supporting workforce development, basic needs, homelessness, substance use disorder and early childhood development. Many nonprofits effectively deliver services, yet organizations need stronger capacity in order to equalize the disparity of resources. Due to the pandemic, many of these critical nonprofits are struggling and at risk as they need the workforce, skills, tools, technology, fundraising and operational guidance to ensure their viability. The COMMUNITY will help to mitigate many of the challenges nonprofits are facing, including workforce retention, skills development, technology access, and resource development.

501(c)(3): Yes

Current Budgeted Revenue: \$1,960,651 Current Budgeted Expenses: \$1,960,639

Primary Emphasis: Job Training/Workforce Development

Bangor ARPA Funding Request: \$800,000 **Total Project Cost:** \$3,705,473

Bangor ARPA % of Budget: 21.6% Q4 Funding Average Score (0-10):

PANEL SUMMARY:

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
AREA OF EN	IPHASIS RANK:	OVERALL	RANK: /59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score:	Fund:
Notes:	
ADDITIONAL NOTES:	
General:	
Praise:	
Concern/Questions:	





Organization: Hope for Homeless, Inc

Project: Hope for Homeless Inc - Feeding, Clothing & Supplies for the Homeless

Short Description: The Ability to continue to feed and clothe the increased numbers of the homeless in Bangor, ME. To be able to assist the homeless (That are in shelters) moving into their own apartments with

basic supplies including a bed, table and chairs.

501(c)(3): Yes

Current Budgeted Revenue: \$850,000 Current Budgeted Expenses: \$250,000

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$220,000 Total Project Cost: \$275,000

Bangor ARPA % of Budget: 80.0% Q4 Funding Average Score (0-10): 5.83

PANEL SUMMARY:

Project supports homeless population and provides an important social safety net service - however there isn't a clear tie to the sustainable change and innovative solutions to the City's challenges that are being prioritized through this process.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
6.17	4.33	6.17	53.250
AREA OF EMPH	IASIS RANK: 11/11	OVERALL RANK: 55/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 0 Fund: Potentially fund but have reservations

Notes: Budgeted revenue stated as \$850,000 and expenses \$250,000. No explanation as to how these amounts were determined. The only other revenue discussed for this year is another ARPA grant for \$45k. 2022 and prior 990s were all 990N; meaning revenues were I

ADDITIONAL NOTES:

General:

Praise: Appreciate the mission of this organization. This is a needed safety net.

Concern/Questions: Lack of budget information initially. Submitted follow-up information. Lack of sustainable

change. Lack of detail in proposal.





Organization: Literacy Volunteers of Bangor

Project: Creating Greater Adult Self-Sufficiency and a Ready Workforce through Improved Literacy in a Post-

Pandemic Environment

Short Description: ... rebuilding our adult literacy programming in a post-pandemic environment that more effectively meets the needs of the adult student population we serve. We have three strategies: updating a 5-year strategic plan that incorporates strategies to better serve low literate adults; recruiting volunteers and low literate adults to participate; and developing and identifying online learning opportunities to support them.

501(c)(3): Yes

Current Budgeted Revenue: \$186,000 Current Budgeted Expenses: \$185,893

Primary Emphasis: Job Training/Workforce Development

Bangor ARPA Funding Request: \$50,000 Total Project Cost: \$190,000

Bangor ARPA % of Budget: 26.3% Q4 Funding Average Score (0-10): 7.80

PANEL SUMMARY:

The panel was in strong support of funding this program. There was recognition that this is a strong and well run agency with a long history. The applicant makes a strong case for funding which is in line with the identified priorities. The panel recommends funding this request.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.60	7.20	7.40	78.000
AREA OF EMP	PHASIS RANK: 2/6	OVERALL R	ANK: 30/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes:

ADDITIONAL NOTES:

General: They need a relationship person to organize their volunteers. Low salary request for that person.

Praise: Lots of collaborations, helping migrant workers learn how to fill out forms, and feel welcomed and valued in our community. Scored it well, people need to know the language to get ahead. Helping immigrant workers and giving them support. It has a long history, large portion of the population, needs these skills, it's the future of our workforce. Immigration - we need to create more diversity, and support them. Really good grant application, great narrative and telling of their story.

Concern/Questions: It's hard when you are hiring someone for a limited period of time. They are relying on volunteers to do the work, is that sustainable? How do you maintain your workforce? They need someone to recruit and manage volunteers to sustain their workforce.





Organization: Maine Discovery Museum

Project: Maine Discovery Museum Feasibility Study

Short Description: ...a feasibility study for an expanded/relocated Maine Discovery Museum. Included in this will be a market demand/analysis and economic impact analysis for a relocated/expanded MDM; and informational field trips to Massachusetts science centers and Maine organizations to develop expertise for MDM's Board and likely project partners (for example, Eastern Maine Development Corporation, City of Bangor,

University of Maine, etc.)

501(c)(3): Yes

Current Budgeted Revenue: \$997,130 Current Budgeted Expenses: \$978,431

Primary Emphasis: Other

Bangor ARPA Funding Request: \$105,000 Total Project Cost: \$185,000

Bangor ARPA % of Budget: 56.8% Q4 Funding Average Score (0-10): 6.25

PANEL SUMMARY:

The panel expressed great support for the Maine Discovery Museum as resource for familiey and an economic magnenet for the area. However there was question about the investment in a planning process. Generally the panel felt that if the request were to offset expenses related to COVID shutdowns or updating existing exhibits would be more in line with the intention of the ARPA funds rather than research for expansion.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
6.75	6.50	7.00	67.000
AREA OF EMP	HASIS RANK: 9/14	OVERALL R	ANK: 45/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 **Fund:** Potentially fund but have reservations

Notes: Current ratio is strong, however program has been operating at a loss. The request is intended to assess the overall sustainability of the program.

ADDITIONAL NOTES:

General: Requesting funds for a feasibility study for a new location. Need more space for their exhibits and outdoor space. They have some matching support, and they would do it regardless. They are asking for \$100K to travel and research new sites and get ideas.

Praise: Maine needs to support STEM education for children. It is an economic magnet that brings people to the area. Great resource for families in our community, it is a needed resource.

Concern/Questions: Rated low because they have other funding sources, and will do it anyway. Idea is liked, but doesn't necessarily match the criteria, and it is long term, further out for production of the new museum. Funds could likley be raised privately. Because it's so far out, it is difficult to see the tangible benefit. Will the cost of the updates be passed on to users? The musuem needs to be affordable for families. Feeling that there is a need to update existing exhibits, rather than creating something new in the future. Are there COVID related shut down expenses that these funds could be supporiting instead?





Organization: Maine MultiCultural Center

Project: MMCC Immigrant Transitional Housing and Integrative Services Project

Short Description: We request one-time ARPA funds through the city of Bangor to support our efforts to provide transitional housing and integrative services to immigrants settling in the greater Bangor area

501(c)(3): Yes

Current Budgeted Revenue: \$278,325 Current Budgeted Expenses: \$278,325

Primary Emphasis: Other - Provision of integrative services to immigrants

Bangor ARPA Funding Request: \$70,700 **Total Project Cost:** \$1,198,110

Bangor ARPA % of Budget: 5.9% Q4 Funding Average Score (0-10): 8.83

PANEL SUMMARY:

Very strong support for this program. Well aligned with City's priorities. The panel recommends increasing the funding to cover 3 years vs the one year presented in the budget. This is a good invsestment of funding that supports the long term.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
9.00	8.83	8.08	88.875
AREA OF EMP	HASIS RANK: 3/14	OVERALL F	RANK: 9/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 **Fund:** Potentially fund but have reservations

Notes: Current year budgeted revenue and expense are \$278,325. Income statement for Jan-Mar only shows \$4,269 in revenue. Is the rest pending grant applications? How does the project budget figure into the current year budget? Or does it? If the funds reque

ADDITIONAL NOTES:

General: 1 FT staff and 39 volunteers

Praise: Strong support; would fund more! This agency has made a lot of progress in a short time on a shoestringBudgeting is clearHighly impactful Strong case to support new Mainers and provide systemic change to the Bangor community. Trying to get people to move to Maine and this supports that.--builds workforce. Strong support from other funders.

Concern/Questions: Concern they may not be asking for enough money. Only budgeted for one year





Organization: Northeast Occupational Exchange

Project: Northeast Occupational Exchange's Integrated Intensive Outpatient Program

Short Description: the development and initiation of an integrated intensive outpatient program.

501(c)(3): Yes

Current Budgeted Revenue: \$1,398,150 Current Budgeted Expenses: \$1,371,652

Primary Emphasis: Mental Health

Bangor ARPA Funding Request: \$254,119 Total Project Cost: \$508,238

Bangor ARPA % of Budget: 50.0% Q4 Funding Average Score (0-10): 3.50

PANEL SUMMARY:

Being a newly established project, makes it harder to support compared to longstanding projects. Concern over sustainability and funding streams - not diversified income. No argument with the proposed outcomes, but doesn't overcome the challenges identified given the likelihood of success. Most agree with not funding this project.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
6.50	6.50	4.83	58.750
AREA OF EMP	HASIS RANK: 8/8	OVERALL R	ANK: 52/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: No issues noted. **ADDITIONAL NOTES:**

General: New program, not funded currently, raises some concerns about staffing and program success due to the fact there are already established programs in the area. Will this money be able to sustain? Low likelyhood of success. Patrial funding wouldn't be advised.

Praise: Positive propsed outcomes.

Concern/Questions: Where will you find the people to do it? Would this be sustained through patient services

and MaineCare?





Organization: Parkside Children's Learning Center

Project: Renovating a toddler room to an infant classroom

Short Description: Because of the infant demand we have in our community (we had over 20 families on our waitlist) we have decided to renovate one of our toddler classrroms to an infant room. This will allow us to serve an additional 8 infants totaling 24 infants in the whole program.

501(c)(3): No

Current Budgeted Revenue: \$-23,084,757 Current Budgeted Expenses: \$1,614,569

Primary Emphasis: Childcare

Bangor ARPA Funding Request: \$10,000 Total Project Cost: \$8,417

Bangor ARPA % of Budget: 118.8% Q4 Funding Average Score (0-10): 7.40

PANEL SUMMARY:

While there is support for additional infant beds the panel had concerns about the quality of the submission does not give confidnece in their ability to use these funds effectively.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
5.58	7.14	7.24	69.000
AREA OF EMP	PHASIS RANK: 7/7	OVERALL R	ANK: 42/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 0 **Fund:** Potentially fund but have reservations

Notes: Request is for more than the project cost. Limited financial information provided for review. I assume the revenue number in the application that starts with a "-" is not intended to mean that revenues are negative.

ADDITIONAL NOTES:

General:

Praise:

Concern/Questions: A member had questions about the costs and the requested amount for funding, and didn't understand their response to the question around the amount they are requesting. A member thought the proposal overall was sloppy at best. That said \$10,000 for the request is peanuts, but I'm not sure that it would be used responsibility given their grant request. A member said that it was \$8,000 for four cribs, and there wasn't another component of it. A couple of members thought that it was perhaps an incorrect amount requested. It felt half-hearted, or they didn't understand the amount that they were sharing, it was not a quality request. A few members said it was their lowest scored request. A member also mentioned that they also needed to justify the costs for what they are planning to use the funds for and wondered what their requests for funds would be used for.





Organization: Partners for Peace

Project: Sustaining Services for Survivors of Domestic Violence

Short Description: Partners for Peace is requesting one-time ARPA funds through the city of Bangor to help build organizational resources and maintain highly engaged staff, volunteers, and community members to support survivors of domestic violence in Penobscot & Piscataguis counties.

501(c)(3): Yes

Current Budgeted Revenue: \$2,490,089 Current Budgeted Expenses: \$2,490,089

Primary Emphasis: Other

Bangor ARPA Funding Request: \$373,015 Total Project Cost: \$428,014

Bangor ARPA % of Budget: 87.2% Q4 Funding Average Score (0-10): 5.60

PANEL SUMMARY:

General support for the application because it aligns with the priorities and criteria of the application and a feeling of support for the important work of the agency. There are questions regarding long term sustainability after the funds are expended.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.00	5.80	6.00	66.667
AREA OF EMPH	ASIS RANK: 10/14	OVERALL R	ANK: 47/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 **Fund:** Potentially fund but have reservations

Notes: No concrete plan for sustainability.

ADDITIONAL NOTES:

General: Long standing community agency (formerly Spruce Run)

Praise: This one fits priorities and is relevant; many are impacted by mental health. COVID increased this need. Hit a lot of the checked boxes for things like mental health. Still a lot of after effects of Covid, housing, and employment. These may trigger the mental health challenges for the people that they provide services for. We don't know about their case load and if it has tripled, but maybe their work load has increased. Looking for a lot of funds to support their employees that are in the trenches.

Concern/Questions: Mission is so important. Felt that the application was not as good as it could have been. Lots of data, but what they are using the requested funds for is not as clear. General feeling that the agency needs to adjust to be able to increase the salaries sustainably. Definate support for the workers and this need but questions about how this can be sustained over the long term. Need to make sure that funds are being put to good use. Really relies on volunteers which can be a challenge.





Organization: Peace & Justice Center of Eastern Maine **Project:** Social Listening & Transformative Storytelling

Short Description: We request one-time ARPA funds through the City of Bangor to support a 9 month story-gathering and story-telling project focused on unhoused community members to deepen community understanding and productive dialogue while providing stipends to people with lived experience to compensate for their time & experience.

501(c)(3): Yes

Current Budgeted Revenue: \$27,724 Current Budgeted Expenses: \$24,665

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$10,000 Total Project Cost: \$11,000

Bangor ARPA % of Budget: 90.9% Q4 Funding Average Score (0-10): 6.50

PANEL SUMMARY:

Agreed that the lived experience and voices are important to share and provide context to our region. Potential overlap with Bangor Public Health's work and may be repetitive to other work done by Portland Press Herald. Respected organization and not a large ask make it more attractive to fund. Results could be well leveraged for advocacy and education. Lack of persepctive and stories - could help leverage more funding utilizing these firsthand accounts.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.50	7.50	6.50	73.500
AREA OF EMP	HASIS RANK: 7/11	OVERALL R	ANK: 39/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: Small scope project would be doable with the attached budget

ADDITIONAL NOTES:

General:

Praise: Has the capacity for long-term change. Important to share lived experiences and share those messages. Brings the local story to the front and helps fulfill a lack of perspective. Well trusted organization.

Concern/Questions: Wuestions about logistics of how theu would pull it off. Bangor Public Health has similar program. Portland Press Herald recently did the same thing. Is this duplicative work?





Organization: Penobscot Community Health Center, Inc. (PCHC)

Project: More Hope

Short Description: PCHC requests one-time ARPA funds to support an expansion and renovation project in the shelter section of Hope House Health & Living Center at 179 Corporate Drive, Bangor, the only low barrier shelter in Bangor; the number of beds will remain at 66, with the addition of four "flex" beds (explained further, below). The shelter footprint, currently at 9,187 sq. ft., will increase by 4,132 sq. ft, for a new total of 13,319, and will improve security, infection control, kitchen facilities, group meeting space, and wraparound services.

501(c)(3): Yes

Current Budgeted Revenue: \$109,341,720 Current Budgeted Expenses: \$108,952,292

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$2,774,880 Total Project Cost: \$2,774,880

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 8.83

PANEL SUMMARY:

The panel is very supportive of funding this program. This organization has demonstrated a long term committment to the Bangor Region.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.50	8.17	7.67	89.000
AREA OF EMP	HASIS RANK: 3/11	OVERALL F	RANK: 8/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 9 **Fund:** Potentially fund but have reservations

Notes: Concern is the lack of fundraising to support this. All dependent on ARPA funds.

ADDITIONAL NOTES:

General: more hope expansion at Hope House \$2.774 millionLong term organization supporting the unhoused

Praise: they are meeting a need for the communitymore than emergency support, they are here to staythey are overcrowded and need the supportlove what they do, PCHC is a good partnermoney well spentPCHC partnerships help provide the servicescommitment to Bangor regionenhances something that already exists

Concern/Questions: sustainability of structures and the cost that involvedscore may be unfair because it doesn't add more housing





Organization: Penobscot Theatre Company

Project: Support of PTC's 50th Anniversary Season & Educational Programming

Short Description: We request one-time ARPA funds through the City of Bangor to support PTC's 50th Season and the Dramatic Academy's impactful educational programming. With the City's help we can continue to rebuild our audiences, sustain our educational programming and maintain our position as a cultural landmark in downtown Bangor.

501(c)(3): Yes

Current Budgeted Revenue: \$1,711,242 Current Budgeted Expenses: \$1,913,222

Primary Emphasis: Other - Support of a Cultural Non-Profit integral to Downtown Revitalization.

Bangor ARPA Funding Request: \$178,000 Total Project Cost: \$1,784,000

Bangor ARPA % of Budget: 10.0% Q4 Funding Average Score (0-10): 8.30

PANEL SUMMARY:

The panel is in support fo funding the Dramatic Academy (and not general operations) as it is well aligned with Education. Those numbers are not fully clear in the application. The recommendation to the council is to gather that information from the Penobscot THeater to determine what level of funding would be appopriate.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.50	7.30	8.04	81.367
AREA OF EMP	HASIS RANK: 4/14	OVERALL R	ANK: 23/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: Clearly hit hard by pandemic. Ticket sales way down and haven't 100% recovered. Past 990s show surplus at year end (2014-2017) of over \$100k. 2018 showed a loss of \$15k; 2019 a gain of \$32k. Audit for FY22 was clean; unmodified opinion.

ADDITIONAL NOTES:

General: Audiences have not recovered from pre-pandemic daysPerhaps framing as scholarships for the camps would have made it feel more aligned with the purpose of funding.Dramatic Academy is well aligned but operations is not.

Praise: Important resource to be able to bring children to field trips to the threatre and having camps etc is importantA member felt that the intrinsic value of the experience of going to theatre is something important especially of children, so its hard not to recommend it. Maybe a small chunk of the funding, but not all of it at this point.

Concern/Questions: A member couldn't draw the line between the educational programs and the amount being requested. A member felt that they were off the mark regarding the funding request and the links to educational programs. How would this funding help that? A member also felt that they didn't really detail the expenses, and it is possible that the portion of the funds do correlate the funds needed for the programs, but it looks like it is 10% of the operating budget. It is missing the links between the purpose and the funding





source. A member said that she believed that they have already received considerable ARPA funding and other funding to keep going in the past. A member said that they are not back to where they were in the pre-pandemic days regarding audiences. They are planning to offer less shows and reduce expenses. Want to justify supporting the funding but struggling to do it. The Dramatic Academy does link with this funding, but the operations do not. If we could make a recommendation to fund what is needed for the Dramatic Academy, that would work, but we don't see what that exact cost is in this proposal. Is this just a request for 10% of the operating budget. Not drawing the connection between the purpose and the funding source.





Organization: Penquis C.A.P., Inc.

Project: Early Care and Education Greater Bangor Hub

Short Description: We request one-time ARPA funds through the City of Bangor to support the consolidation of multiple early childhood education sites providing Early Head Start, Head Start, and Child Care services across the Bangor/Brewer region in a newly constructed 16-classroom early care and education facility. This consolidation will maximize federal Head Start and state Early Head Start funding, create efficiencies, and support the provision of high-quality affordable child care and early education services for the region's low-income families.

501(c)(3): Yes

Current Budgeted Revenue: \$137,090,304 Current Budgeted Expenses: \$136,159,090

Primary Emphasis: Childcare

Bangor ARPA Funding Request: \$1,500,000 Total Project Cost: \$7,577,000

Bangor ARPA % of Budget: 19.8% Q4 Funding Average Score (0-10): 8.40

PANEL SUMMARY:

Strong support for this program, Penquis has a strong reputation. The panel felt that Penquis can deliver on this program. Impressed with the efficiencies this will create.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.80	8.70	8.70	85.833
AREA OF EMP	PHASIS RANK: 2/7	OVERALL R	ANK: 16/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 9.5 Fund: Fund without concern

Notes: No detail on over \$7m of construction and site work but assume it is substantiated.

ADDITIONAL NOTES:

General: Complex business model:

Praise: A member thought they made a good case, logical plan for creating a new building, closer to a bus route. A good opportunity to consolidate everything. A member thought that they have a long history of providing services for various populations, and this would be something they could do and sustain, and have a very positive benefit for the City. They already have some funding that they have allocated for it. A member is very enthusiastic about it, one of the areas that needs focus. A member felt that it would make the programs more efficient if they were in one location.

Concern/Questions: The other funding they received (Covid funding?) they didn't really explain how those might have been used for this, but in response to the questions they answered that.





Organization: Play! Piano Studio

Project: Piano Studio For Group Lessons

Short Description: I request one-time ARPA funds through the City of Bangor to support the creation of a large piano studio located in Bangor in order teach group piano/ music lessons to the children and adults of Bangor

and the surrounding area.

501(c)(3): No

Current Budgeted Revenue: \$25,000 Current Budgeted Expenses: \$3,500

Primary Emphasis: Other - Music Lessons/Helping pandemic-affected students improve in academics

Bangor ARPA Funding Request: \$252,000 Total Project Cost: \$252,000

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 2.83

PANEL SUMMARY:

Not a good match for this kind of funding. ARPA funding can have a greater impact with other programs. This feels like start up business funding. Funding is not recommended by the panel.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
5.00	4.50	5.50	47.000
AREA OF EMPHASIS RANK: 13/14		OVERALL R	ANK: 57/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 9.5 Fund: Fund without concern

Notes: Budget discusses coordination with other ARPA request. If both funded would result in duplication of funding of some budget items.

ADDITIONAL NOTES:

General: This person is looking for business funding-not sure this is the right venue for that.

Praise: A lot of strong evidence to the benefits of playing piano.

Concern/Questions: The application is truly a for profit business; will make money off the lessons. There is no offering on a free/sliding scaleHow is this different than a business loan? Unsure they would be able to get a business loan. unclear about how the program worksNo discussion of engaging community partners or disadvantaged populations etc. Feeling like this could happen with a lot less money and may be stretching to access the ARPA fundsAlready received funding to offset the impacts of COVID.





Organization: River City Athletics

Project: Renovation of current Fields4Kids facility

Short Description: We request one-time ARPA funds through the City of Bangor to support the renovation of the Fields4Kids facility, at 129 Farm Road, operated by River City Athletics. The funds will be used to renovate the facility from a turf field, to multi-purpose flooring that will allow organizations to use it for activities such as basketball, futsal, pickleball, indoor tennis, volleyball, in line skating, dek hockey, roller derby, fitness classes, walking, tai chi and taekwando classes and much more. This is part of a larger expansion RCA is undertaking, which includes building an indoor dome and outdoor turf fields in Holden.

501(c)(3): Yes

Current Budgeted Revenue: \$385,000 Current Budgeted Expenses: \$315,000

Primary Emphasis: Other - Adult and Youth Obesity and Health

Bangor ARPA Funding Request: \$230,000 Total Project Cost: \$230,000

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 7.70

PANEL SUMMARY:

The panel supports the proposal and sees indoor athletic facilities as a need. There is potential for collaboration with schools and other community organizations. This is a good investment in physical infrastructure that can benefit many kids and adults in the community.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.80	8.00	8.00	78.833
AREA OF EMPHASIS RANK: 7/14		OVERALL R	ANK: 29/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: While looking for 100% funding, all funding is for expansion and not for operations. Programs are currently sustainable per the financial statements.

ADDITIONAL NOTES:

General: In-door year round athletic facility. Multi puproseCould be a community asset if schools can access it.Similar facilliteis are limited in the region outside the Y and the Colleges/Universities

Praise: There are limited athletic facilities in the area so this is a need; indoor space year round is an asset. Many sports can be played here. A member thought it was a good use of the funds. A member said that it would be a good use for other organizations, so it has that benefit too. A member was surprised about all of the services and organizations that utilize it. A member said that there are limited spaces in the Bangor area, pictured it to be a larger space, so it could host a variety of events, and could be used by schools, and could be a community project. A member said that it would benefit multiple organizations, childcare, after school programs.





Concern/Questions: A member was annoyed that they are moving out of Bangor and requesting these funds. They said in their grant that it was too expensive. A member wondered if they have raised funds before, why couldn't they raise and extra \$230,000 for this?





Organization: Safe Families for Children Alliance

Project: Bringing the Community Together to Serve Families Facing Isolation

Short Description: We request one-time ARPA funds through the City of Bangor to support bringing the community together to serve families in isolation by recruiting, vetting, and training volunteers to work with those facing homelessness, mental health, substance use, and many other challenges. Through the collaboration of volunteers, Safe Families for Children model, and community professionals, we are able to provide wrap-around support to include natural relationships for families; this isn't offered by any other organization in the Bangor community or state.

501(c)(3): Yes

Current Budgeted Revenue: \$200,000 Current Budgeted Expenses: \$200,000

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$15,000 Total Project Cost: \$15,825

Bangor ARPA % of Budget: 94.8% Q4 Funding Average Score (0-10): 7.83

PANEL SUMMARY:

Innovative project that creates a community safety net and acts as a buffer for families in crisis and prevent involvement in DHHS (reduce foster care when possible). General feeling that this project checks the important boxes - including a unique approach that is sustainable and creates impact/change. Consensus that this project stood out as an ideal use of ARPA funds - full funding recommended and potential to add additional resources beyond their request. Preventative work that could reduce burden on other ogranizations and the "system".

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.00	7.33	6.83	75.250
AREA OF EMPHASIS RANK: 6/11		OVERALL R	ANK: 35/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 **Fund:** Potentially fund but have reservations

Notes: Program has struggled financially (although they have indicated that they have been working to address this). Would note that the request is for most of the budget and there does not appear to be a clear path for the program request should this not be fu

ADDITIONAL NOTES:

General: Interest in funding more than the requested amount!

Praise: Innovative program that create community safety nets to keep people secure. Demostrated an ability to leverage funding. Highly impressed with their work, ideal model. Reduces burden for other organization serving this population.

Concern/Questions: More clarity for use of the funds, wasn't sure how the money would be utilized.





Organization: St. Andre Home

Project: CourageLIVES services for those impacted by human trafficking, exploitation, and domestic and

sexual violence.

Short Description: We request one-time ARPA funds through the City of Bangor to support community-based enhanced behavioral healthcare and related support services for anyone impacted by human trafficking, exploitation, domestic or sexual violence, and related incarceration and homelessness. Services include individual and group counseling; education groups; case management services; referrals and assistance with housing and transportation; and access to the Empowerment Pantry. These services assist those impacted with the development and enhancement of their self-sufficiency skills by helping to meet basic needs and by addressing behavioral health, substance use, recovery, and physical health needs, as well as vocational and educational needs.

501(c)(3): Yes

Current Budgeted Revenue: \$579,800 Current Budgeted Expenses: \$952,853

Primary Emphasis: Mental Health

Bangor ARPA Funding Request: \$50,000 Total Project Cost: \$220,964

Bangor ARPA % of Budget: 22.6% Q4 Funding Average Score (0-10): 7.83

PANEL SUMMARY:

Impressive number of individuals served and the work they are doing fills a void. Concern about overlap with other organizations and if they have strayed off mission of human trafficking. Request amount seems reasonable, but concern with governance/accountability as they run a significant deficit. Community education piece is helpful, but noteworthy that this is a statewide program, a lot outside of Bangor.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
7.83	7.83	8.17	83.250
AREA OF EMPHASIS RANK: 5/8		OVERALL R	ANK: 21/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: All requested info presented. Strong backing from Good Shepherd Foundation (SCIM).

ADDITIONAL NOTES:

General: Agency has been running for years- this funding would be to fill in gaps and services in the existing program. The funding requested is to hire 2 new full time employees.

Praise: The services they want to fund cover the "area of emphasis". Educating the community and First Responders on Human Trafficking.

Concern/Questions: Concerned that they operate at a deficit. Confusion about who do they really serve? The ask is small comapred to the services they want to fund.





Organization: St. Joseph Hospital

Project: ReGeneration of St. Joseph Hospital

Short Description: We request one-time APRA funds through the City of Bangor to support the purchase of a

new generator for our hospital to secure our ability to respond to an electrical emergency.

501(c)(3): Yes

Current Budgeted Revenue: \$206,216,352 Current Budgeted Expenses: \$176,959,340

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$700,000 **Total Project Cost:** \$1,382,125

Bangor ARPA % of Budget: 50.6% Q4 Funding Average Score (0-10): 5.33

PANEL SUMMARY:

Project doesn't align with City's funding priorities. Felt like a reach to fund through these ARPA funds. St. Joseph works with vulnerable populations, and it's important that they have capacity to serve during emergencies, however belief that there are other funding options out there. It's a reach, especially given the large request amount and percentage of funding requested. Wasn't clearly stated how this project would address the outcomes and long-term impact.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
6.33	5.00	7.33	68.500
AREA OF EMPHASIS RANK: 8/11		OVERALL R	ANK: 43/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: Assets and liabilities remain steady despite 2 of last 5 years ending in losses. Did end 2021 with \$1.7M surplus. Debt ratio over past 5 years has ranged from 0.49 to 0.61. 2021 was 0.52. Net assets year end balance in 2021 was highest in 4 years; bal

ADDITIONAL NOTES:

General:

Praise: Hospital serves people in the focus areas. If there is an outage, people in those focus areas may not receive services.

Concern/Questions: Tried to fit operational and necessary need into the ARPA process, and isn't really a focus area. Capital project that is cost of doing business. Doesn't fit well and there are other sources that may be available for this Didn't provide answers to all the questions, ie long term impact, etc.





Organization: The Learning Garden

Project: Outdoor Play Space

Short Description: We request one-time ARPA funds through the City of Bangor to support the expansion of our current outdoor area, and creation of an age apropriate nature based playground for children 6 weeks to Kindergarten. This expansion and reconstruction of our outdoor play area will allow us to enroll eight more infants, thus, easing some of the burden of infants on program waitlists in the Bangor area.

501(c)(3): No

Current Budgeted Revenue: \$842,400 Current Budgeted Expenses: \$756,000

Primary Emphasis: Childcare

Bangor ARPA Funding Request: \$15,000 Total Project Cost: \$15,000

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 7.50

PANEL SUMMARY:

Support for funding the proposal as outdoor play space is important, will increase infant care slots and enhance community. Small grant that can make a good impact.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
6.18	6.60	6.75	73.650
AREA OF EMPHASIS RANK: 6/7		OVERALL R	ANK: 38/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 0 Fund: Fund without concern

Notes: Only a budget was provided, as this is for one-time funding to pay for a new playground

ADDITIONAL NOTES:

General: There is housing for the elderly right behind them, so there are opportunities for community utilization of the garden.

Praise: A member mentioned that it could have positive impacts on the community, (may have links to Penquis and programs with them). A couple of members thought that it is a sloppy written grant, but it is outdoor space, so it would be beneficial, and it is a small funding request.

Concern/Questions: A member said that it didn't make sense to them regarding how the outdoor garden linked to enrollment. Are there specific requirements in Maine for outdoor space? Another member answered yes there are requirements for outdoor space. A member said that they didn't seem to draw a straight line regarding the links between the outdoor space and the enrollment.





Organization: THE MANSION CHURCH

Project: Mansion Church Warming Center Siding Project

Short Description: We request one-time ARPA funds through the City of Bangor to help fund a capital improvement project to install new vinyl siding on our church building which serves as a warming center. The exterior of the building is in need of immediate repair and replacement as identified in a recent inspection by a certified building analyst professional.

501(c)(3): Yes

Current Budgeted Revenue: \$50,000 Current Budgeted Expenses: \$50,000

Primary Emphasis: Homelessness

Bangor ARPA Funding Request: \$50,000 Total Project Cost: \$100,000

Bangor ARPA % of Budget: 50.0% Q4 Funding Average Score (0-10): 5.17

PANEL SUMMARY:

Providing an important service during the winter, but a stretch when it comes to the intent of the funding. Possible that they did a disservice in their application, as they do have social workers and a better story/impact than they shared. Siding is a hard item to fully get behind through Bangor's ARPA funding. Would have been better to support the programmatic work that addresses the target populations of the grant priorities.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
6.67	6.17	7.17	64.250
AREA OF EMPH	ASIS RANK: 10/11	OVERALL R	ANK: 50/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: No issues found after review of the submitted documentation.

ADDITIONAL NOTES:

General:

Praise: Noted that there has been evidence of the services they provide and impressed with what they do. They provided some quality information about what they do - in certain areas.

Concern/Questions: Does this fit the right population of the City of Bangor focus? Feeling that this lacks systemic or sustainable change. Wish they had provided more information and told their story!





Organization: Thibeau Financial Consulting, LLC

Project: Financial Guidance for Single Women - Marketing / Operations / Office Project

Short Description: I request one-time ARPA funds through the City of Bangor to support marketing, advertising, and outreach efforts to the single women in Bangor (and in Maine), who need to improve their financial skills and knowledge to manage their daily personal finances more effectively and efficiently. I am also potentially requesting funds to establish and operate an office space where meetings can be held in person.

501(c)(3): No

Current Budgeted Revenue: \$10,000 Current Budgeted Expenses: \$2,900

Primary Emphasis: Other - Financial guidance, and financial stability, for single women

Bangor ARPA Funding Reguest: \$295,500 Total Project Cost: \$295,500

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 4.80

PANEL SUMMARY:

The panel does not recommend funding this request as it seems to be a business pitch without a thorough plan as to how to reach the target audience and avoid duplication with existing services.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
4.86	6.30	5.40	58.000
AREA OF EMPHASIS RANK: 12/14		OVERALL R	ANK: 53/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 9.5 Fund: Fund without concern

Notes: Mentions another application with overlap. Make sure that is considered as if both are fully funded a duplication of payment would exist.

ADDITIONAL NOTES:

General:

Praise:

Concern/Questions: Two members said it was their lowest scored grant proposal. The way it was written is going to benefit her more than anyone else. It is a good service that she is going to provide, but the funds would go towards setting up her business. Maybe she needs to set up her business first. A member felt that she should apply for something like this in a year when she is set up. A member felt that she did not understand the resources and services that also support her initiative, need for the community. She should look in to partnering with other organizations that are currently doing this. A member felt that she was not knowledgeable about how she would go about reaching this audience, another member agreed. Does not appear to have done much research into existing services.





Organization: Together Place Housing, Inc.

Project: Expansion of Together Place Housing for Individuals Diagnosed with a Mental Health Disorder

Short Description: One-time ARPA funding is being requested by Together Place Housing to expand safe, secure, well-maintained housing options for low-income individuals diagnosed with a mental health disorder (including substance use disorders). Together Place Housing, in operations for over 30 years, wishes to purchase a property, renovate as needed, and provide housing to approximately 10 individuals who are especially challenged in securing a place to live.

501(c)(3): No

Current Budgeted Revenue: \$130,917 Current Budgeted Expenses: \$122,263

Primary Emphasis: Housing

Bangor ARPA Funding Request: \$375,000 Total Project Cost: \$375,000

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 9.25

PANEL SUMMARY:

The panel was supportive of this project as it is in line with the intended use of funds and a popultion deeply impacted by the pandemic. It has the potential to ease the burden on city services.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
9.17	8.25	8.08	85.500
AREA OF EMPHASIS RANK: 4/9		OVERALL R	ANK: 18/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 0 **Fund:** Potentially fund but have reservations

Notes: Not considered a nonprofit by the state; therefore, no 990 attached. No financial statements included. Difficult to get a handle on their financial status with little to no information provided. Requesting 100% of the project costs but project budget sh

ADDITIONAL NOTES:

General: expand house for mental health disorder population (10 people), \$375,000 budget and request

Praise: this is what ARPA funding is supposed to be forthey have appropriate support staff for the populationappropriate use of funds for a population impacted by the pandemicinvestment may keep them out of the acute healthcare systemarea is largest % of overdose deathspotential to relieve pressure on Bangor services provided by PD and BFD (city services)

Concern/Questions: might consider partial funding





Organization: Together Place Peer Run Recovery Center

Project: Together Place: A Creative Inviting Destigmatizing Community Center

Short Description: Together Place requests one-time ARPA money from the City of Bangor targeting our City's acute behavioral health crisis through: 1) a Neighborhood Outreach Program connecting residents to services both within Together Place and in the recovery community generally; 2) strengthening our community center through much-needed investment in accessibility, energy-efficiency, and basic infrastructure; 3) making Together Place a community resource where people in recovery participate in and celebrate creative expression and the arts side-by-side with our community in a destigmatizing artistic venue of which the entire community is proud.

501(c)(3): Yes

Current Budgeted Revenue: \$646,800 Current Budgeted Expenses: \$629,940

Primary Emphasis: Mental Health

Bangor ARPA Funding Request: \$260,628 Total Project Cost: \$276,753

Bangor ARPA % of Budget: 94.2% Q4 Funding Average Score (0-10): 7.00

PANEL SUMMARY:

Support full funding for building maintenance, concern about hiring/staffing of qualified outreach workers. Art funding is not prioritized.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.50	7.83	8.17	83.500
AREA OF EMPHASIS RANK: 4/8		OVERALL R	ANK: 20/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: No issues noted after reading the Financial Audit, it should be noted that I was not able to find 990 Tax

Form.

ADDITIONAL NOTES:

General: They provided their 990 via email. Part of the request is to cover work on their existing building.

Praise: They used their PP money in an appropriate way over the past few years. The panel supports the idea of funding the grant minus the Arts Program.

Concern/Questions: Concerns that the agency doesn't work to share their resources with other agencies to expand their reach Current management is leaving and transitioning to a new ED. Arts programming is a matter of concern and doesn't seem to fit in with the overall scheme of the application request. The wages proposed for the outreach staff is low.





Organization: Volunteers of America Northern New England

Project: Bangor Behavioral Health Housing Expansion

Short Description: VOANNE currently operates multiple behavioral health programs on Center Street and Larkin Street in Bangor. This project seeks \$275,000 in funding toward the purchase of land for the Phase I development of 12 units of permanent supportive housing with a projected future Phase II development of affordable senior and/or workforce housing.

501(c)(3): Yes

Current Budgeted Revenue: \$16,589,177 Current Budgeted Expenses: \$16,129,663

Primary Emphasis: Housing

Bangor ARPA Funding Request: \$275,000 Total Project Cost: \$275,000

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 9.00

PANEL SUMMARY:

The panel was in support of funding this effort as it will add a significant number of housing units to the City.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.83	9.17	8.33	87.250
AREA OF EMPHASIS RANK: 3/9		OVERALL R	ANK: 14/59

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes:

ADDITIONAL NOTES:

General: \$275,000 for land of 12 units of housing

Praise: funding could lead to additional support from HUD12 units seems reasonable, senior or workforce

housinghighest or second highest ratedhave a space in mind in Bangor

Concern/Questions: Some confusion as to whether or not this is a land purchase. The application was not

completly clearAccess to public transportation (bus) would be important.





Organization: Volunteers of America Northern New England

Project: Center Street Behavioral Health Housing

Short Description: Volunteers of America Northern New England (VOANNE) is seeking \$374,979 for critical renovations and acquisition of its properties at 113 and 115 Center Street, which currently operate as affordable housing units for individuals with severe and persistent mental illness requiring 24/7 one-on-one staffing. This award would go toward stabilizing this maintenance and operations of these facilities so that VOANNE can focus its financial resources on serving the residents.

501(c)(3): Yes

Current Budgeted Revenue: \$16,589,177 Current Budgeted Expenses: \$16,129,663

Primary Emphasis: Housing

Bangor ARPA Funding Request: \$349,979 Total Project Cost: \$349,979

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 7.00

PANEL SUMMARY:

The panel is in support of funding this project as it is a critical population that needs support. Investing in this project can ensure a safe, secure and supportive environment. A needed service in Bangor.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.67	7.67	8.00	82.000
AREA OF EMPHASIS RANK: 5/9		OVERALL RANK: 22/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 Fund: Potentially fund but have reservations

Notes: Budget includes costs to pay off an existing loan - is this permissible? (does not directly impact the program)
br />Current ratio is just under 1.0 and they experienced a loss from operations in 2022.

ADDITIONAL NOTES:

General: \$349,979 housing investment for maintainenceimprove propertyDifficult to find grants for bricks and mortar.

Praise: critical populationgreat organizationmeet living standards24/7 service could improve employee retention with improved spacereasonable requestfiscally responsible funding it means we won't lose it.

Concern/Questions: not higher scoreddoes not increase house population





Organization: Wabanaki Public Health and Wellness

Project: Creating Community Connections, Centering Wabanaki Culture

Short Description: Wabanaki Public Health and Wellness (WPHW) seeks funding to develop two cultural centers within Bangor. To establish a multi-purpose Wabanaki Youth and Cultural Center located at 16 Central St. and The Wabanaki Community Cultural Center at WPHW's facility on our 15-acre Kenduskeag Avenue property. The development of Wabanaki Cultural Centers in Bangor will have significant economic and cultural benefits for Bangor taxpayers. Investment in the projects will produce cultural and economic multipliers in the area. Benefits include job creation/employment opportunities, direct spending on the project, increased revenue at local businesses and expanded tax revenue.

501(c)(3): Yes

Current Budgeted Revenue: \$20,570,737 Current Budgeted Expenses: \$23,009,301

Primary Emphasis: Other - Long-term benefits to the City of Bangor

Bangor ARPA Funding Request: \$1,250,000 Total Project Cost: \$3,533,000

Bangor ARPA % of Budget: 35.4% Q4 Funding Average Score (0-10): 6.50

PANEL SUMMARY:

Organization is well-supported and has a high capacity for fundraising. There is agreement around support and value of the cultural significance of the Wabanaki people and history. Feeling of expanding and taking on a lot of different goals - 2 cultural centers, 2 locations, housing, childcare, museum, a lot of different goals and is it too much. Concern about the funding request amount - half to low partial funding.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
8.00	8.00	7.67	80.500
AREA OF EMPHASIS RANK: 5/14		OVERALL RANK: 25/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 10 Fund: Fund without concern

Notes: No issues noted after review.

ADDITIONAL NOTES:

General: Blg project that is already underway. They use multiple funding resources. Partial to low funding

suggested.

Praise: Excited for the cultural impact to the community.

Concern/Questions: The requested amount is high and takes up a good chunk of the total ARPA \$- especially when they receieve major funding from other sources. Confusion on what the proposal and plan really is. Is it more of a meeting center, lodging, education center?





Organization: Walker's Garage
Project: Training & Tools Support

Short Description: the cost of trainings for the employees in our business in the rapidly evolving auto repair industry. New technologies are constantly emerging, and we require ongoing training to stay up-to-date with the latest repair techniques and diagnositic tools. The funds will enchance our ability to provide high-quality service and remain competitive in the local market.

501(c)(3): No

Current Budgeted Revenue: \$450,000 Current Budgeted Expenses: \$369,000

Primary Emphasis: Job Training/Workforce Development

Bangor ARPA Funding Request: \$14,529 Total Project Cost: \$14,529

Bangor ARPA % of Budget: 100.0% Q4 Funding Average Score (0-10): 4.40

PANEL SUMMARY:

While there was support for the concept of increasing training to maintain electric vehicles the general feeling of the panel was that this business could find alternative ways to fund this training. Alternatively it was noted that this will be a need in the community if we are to transition more municipal vehicles to electric fleets.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
4.00	5.40	5.20	50.667
AREA OF EMPHASIS RANK: 6/6		OVERALL RANK: 56/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 5 **Fund:** Potentially fund but have reservations

Notes: Business opened in 2021. Would be helpful to see financials from 2021 to compare to 2022. Did they receive a PPP loan or any other pandemic related assistance? How many staff will attend conference (budget does not specify)? Application states 2 FT st

ADDITIONAL NOTES:

General: Sounded cool and easy, they are asking for \$10K to go to conferences. This will be a need if the City of Bangor does in fact move to more electric vehicles in their fleet.

Praise: Positive way to adapt the small business to the current needs/trends. Giving credit for applying for the grant funds. To get a few more people in that have the knowledge. Small business owner with pressures. He put in an application for this. He had a good application. Told a good story for growing his business. A good application that told a good story for growing this business! twould be good to have more mechanics with the knowledge to service electric vehicles

Concern/Questions: As a business person, I would fund it myself. Are there other sources of funding for this? (ex-Green initiatives) Does he need this funding if he is going to send people to the conference regardless? This is not located in Bangor (although it was noted funding is not limited to a physical location in Bangor)





Organization: Wellspring

Project: Wellspring Expansion Project

Short Description: We request one-time ARPA funds through the City of Bangor to support the addition of up to

20 new co-occurring capable substance-use treatment beds.

501(c)(3): Yes

Current Budgeted Revenue: \$6,235,449 Current Budgeted Expenses: \$6,235,449

Primary Emphasis: Substance Use Disorder

Bangor ARPA Funding Request: \$597,500 Total Project Cost: \$1,231,500

Bangor ARPA % of Budget: 48.5% Q4 Funding Average Score (0-10): 9.42

PANEL SUMMARY:

Strong support for this program with a well established agency that can be sustained moving forward. A good use of ARPA funding. The panel recommends funding this program.

SCORING (evaluation of the proposed project, based on the data/responses provided)

Q1: Project Details	Q2: Project Budget	Q3: Capacity/Success	Adjusted Total Score
9.00	8.50	9.00	90.250
AREA OF EMPHASIS RANK: 1/4		OVERALL RANK: 3/59	

FINANCIAL REVIEW (evaluation based on the financial information provided for the organization/project)

Score: 9.5 **Fund:** Potentially fund but have reservations

Notes: Looking for roughly half the funds needed to expand. I would like to see where the other half would come from and how they would support additional services as a result of the expansion.

ADDITIONAL NOTES:

General: This is a huge need.

Praise: Aligns with state Opiod Response PlanWellspring is already pretty well self sustaining and they are not asking for the full funding; the money will go a long way. Variety of funding streams (insurance, Maine Care, self pay etc) Building a stronger continum of care

Concern/Questions: Is it possible to increase the medically supervised beds? There is a need for more. How stable do people need to be to access the medically supervised beds? Did not seem to have knowledge of naloxone distribution in the state of Maine.